



**1st Draft
Service Delivery Budget Implementation Plan
2009/2010**

Gert Sibande District Municipality



"A District Municipality Striving to Excel in Good Governance and Quality Infrastructure"

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Introduction

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).

In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan.

The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.

The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections.

Circular 13 further suggests that “the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community.”

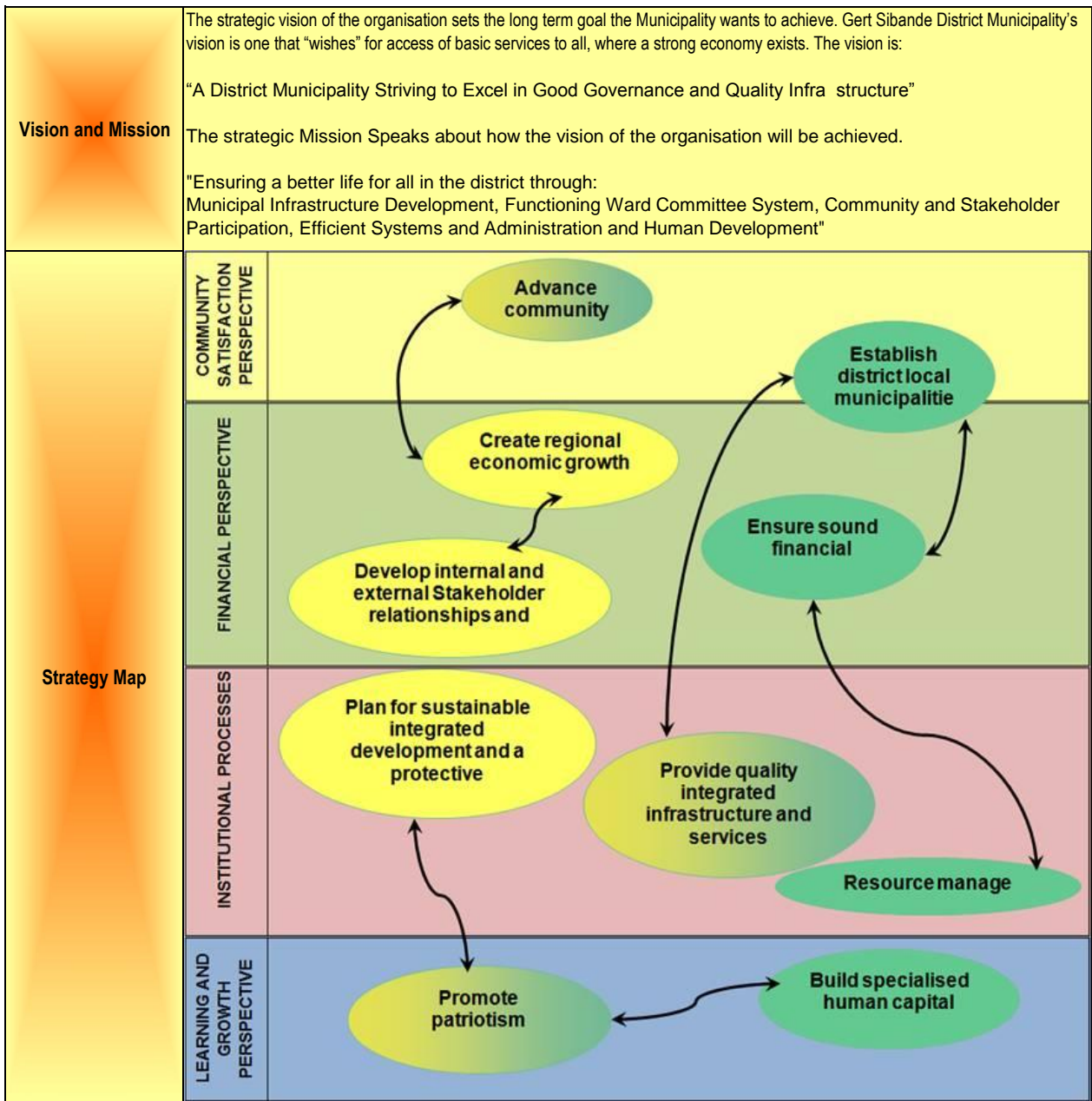
The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the municipal manager and senior managers.

The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).

In terms of Circular 13 of National Treasury, “the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA.”

<p>Legislation</p>	<p>According to the Municipal Finance Act (MFMA) the definition of a SDBIP is:</p> <p>'service delivery and budget implementation plan' means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-</p> <p>(a) projections for each month of-</p> <p>(i) revenue to be collected, by source; and</p> <p>(ii) operational and capital expenditure, by vote;</p> <p>(b) service delivery targets and performance indicators for each quarter;</p> <p>Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the District Municipality :</p> <p>(1) Monthly projections of revenue to be collected by source</p> <p>(2) Monthly projections of expenditure (operating and capital) and revenue for each vote *</p> <p>(3) Quarterly projections of service delivery targets and performance indicators for each vote</p> <p>* Section 1 of the MFMA defines a "vote" as:</p> <p>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</p> <p>b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned</p>
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<p>Methodology and Content</p>	<p>National Treasury directives are clear on the contents and methodology to derive at the SDBIP. As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and activities to enable the SDBIP to serve as monitoring tool for service delivery.</p> <p>The SDBIP is describes as a layered plan. The top layer deals with consolidated service delivery targets and time frames. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators. From the consolidated information, top management is expected to develop the next level of detail by breaking up outputs into smaller outputs and then linking and assigning responsibility to middle-level and junior managers.</p> <p>Circular 13 highlights the following components applicable to a District Municipality, to be presented in the SDBIP:</p> <ol style="list-style-type: none"> 1. Monthly projections of revenue to be collected for each source 2. Monthly projections of expenditure (operating and capital) and revenue for each vote 3. Quarterly projections of service delivery targets and performance indicators for each vote 4. Detailed capital works plan over three years. <p>The Gert Sibande District Municipality has incorporated these components into their SDBIP.</p> <p>The SDBIP of the Gert Sibande District Municipality consists of Strategic Objectives derived from the Strategic Scorecard. The IDP are objectives are mapped and thus aligned with the strategic intent of the organisation. Strategic indicators with targets are set to measure the objectives. The S57 Managers takes responsibility for the Strategic Indicators and Objectives which may form part of their Performance Agreement and Plan. Projects and activities are aligned to the indicators with quarterly targets, time-frame and budget assigned to each.</p> <p>The Strategic Indicators give rise to the Institutional Indicators for which the Executive Directors will take responsibility. These indicators will form part of the Performance Agreements and Plans of Senior Managers (Execurive Directors). Indicators are assigned quarterly targets and responsibilities to monitor performance.</p> <p>Derived from this, the next layer is developed, whereby the details with responsibilities for the next level of management is outlined and forms part of the Lower SDBIP. This lower SDBIP is a management tool for the S57 Managers and need not be made public and is a separate document for each internal department.</p>
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Project Expenditure

ALBERT LUTHULI		DRAFT	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	DRAFT	DRAFT
Department	Account	2010/2011													2011/2012	2012/2013
GRANTS																
130	ROADS - CAROLINA	3,500,000			300,000	300,000	300,000	100,000	100,000	400,000	500,000	500,000	500,000	500,000		
130	RING ROAD - ELUKWATINI	3,000,000			300,000	300,000	300,000	100,000	100,000	400,000	500,000	500,000	250,000	250,000		
130	STADIUM ELUKWATINI	500,000										100,000	200,000	200,000		
130	UPGRAD MAYFLOWER WTW	3,000,000			200,000	300,000	300,000	100,000	100,000	400,000	400,000	400,000	400,000	400,000		
130	VIP RURAL AREA	2,000,000	50,000	50,000	200,000	300,000	300,000	100,000	100,000	200,000	200,000	200,000	200,000	100,000		
130	PROVISION OF BOREHOLES	2,000,000	50,000	50,000	200,000	300,000	300,000	100,000	100,000	300,000	300,000	300,000				
130	SILOBELA SEWER RETICULATION	2,000,000				200,000	200,000	100,000	100,000	300,000	300,000	300,000	300,000	200,000		
TOTAL GRANTS		16,000,000													0	0
MSUKALIGWA																
Department	Account	Description	DRAFT												DRAFT	DRAFT
GRANTS AND SUBSIDIES																
150		SHEEPMOOR ROADS	3,000,000			300,000	300,000	300,000	100,000	100,000	300,000	300,000	500,000	500,000	300,000	
150		DAVEL ROADS	3,000,000			100,000	300,000	100,000	100,000	400,000	500,000	500,000	500,000			
150		BREYTEN ROADS	3,000,000			100,000	300,000	100,000	100,000	400,000	500,000	500,000	500,000			
150		WARD 11 - FARMS VIP	2,000,000	50,000	50,000	200,000	300,000	300,000	100,000	100,000	200,000	200,000	200,000	100,000		
150		BOREHOLES	1,000,000			50,000	50,000		200,000	200,000		100,000	100,000	300,000		
150		CASSIM PARK - WATER RETICULATION	2,000,000			50,000	50,000	200,000	200,000	300,000	100,000	100,000	400,000	300,000	300,000	
150		ERMELO SEWER TREATMENT PLANT	4,000,000		500,000	500,000	500,000		500,000	500,000	250,000	250,000	250,000	250,000		
TOTAL GRANTS		18,000,000.00													0.00	0.00
GOVAN MBEKI																
Department	Account	Description	DRAFT												DRAFT	DRAFT
GRANTS																
160	256460	BETHAL ELECTRICITY	5,000,000	5,000,000	0	0	0	0							0	0
160		LEANDRA ROADS	4,000,000				250,000	250,000	500,000	500,000	500,000	500,000	500,000	500,000		
160		VIP	2,000,000				50,000	50,000	100,000	300,000	300,000	300,000	400,000	200,000		
160		BOREHOLES	2,000,000		100,000	250,000	250,000	250,000	250,000	250,000	250,000	150,000				
160		ROADS IN BETHAL	4,000,000				250,000	250,000	500,000	500,000	500,000	500,000	500,000	500,000		
160		OR TAMBO SEWER NETWORK BETHAL	3,000,000		100,000	250,000	250,000	250,000	250,000	250,000	250,000	400,000	400,000	350,000		
TOTAL GRANTS		20,000,000													0.00	0.00
MKHONDO																
Department	Account	Description	DRAFT												DRAFT	DRAFT
GRANTS AND SUBSIDIES																
172	256428	DRIEFONTEIN WTW INCREASE CAP	1,500,000						250,000	250,000	250,000	250,000	250,000	250,000	0	0
172		EZIMBUZINI UPGRAD/REFURB ROADS	3,000,000			300,000	300,000	300,000	100,000	100,000	300,000	400,000	400,000	400,000		
172		DRIEFONTEIN CONVERSIO RDP HOUSE	4,000,000	50,000	50,000	200,000	400,000	400,000	200,000	200,000	500,000	500,000	500,000	500,000		
172		UPGRAD OP KOTZE STREET	4,000,000		300,000	300,000	300,000	100,000	100,000	400,000	500,000	500,000	500,000	500,000		
172		AMSTERDAM/KWA THANDEKA ROADS	3,000,000			300,000	300,000	300,000	300,000	300,000	500,000	500,000	0	0		
172		VIP RURAL AREAS	2,000,000	50,000	50,000	200,000	300,000	300,000	100,000	100,000	200,000	200,000	200,000	100,000		
172		BOREHOLES RURAL AREAS	1,000,000				50,000	50,000	200,000	300,000	200,000	100,000				
TOTAL GRANTS		18,500,000													0.00	0.00

PROJECTS: MULTI YEAR BUDGETS COMPARISONS

NO	DETAIL	Budget 2010/2011	Budget 2011/2012	Budget 2012/2013
INDIRECT ALLOCATIONS - MM				
1	BURSARIES	1,500,000	2,000,000	2,000,000
2	TRADITIONAL AFFAIRS / PROJECTS	400,000	400,000	400,000
3	IDP - NEW AND UPDATE	250,000	250,000	250,000
4	PROMOTION OF THE DISTRICT/COMM	2,500,000	2,500,000	2,500,000
5	EMERGENCY / CONTINGENCIES	500,000	1,000,000	1,000,000
		5,150,000	6,150,000	6,150,000
INDIRECT ALLOCATIONS - ITS				
6	2010 SPORT ACTIVITIES	0	0	0
7	CARWASH	0	0	0
8	UPDATE BULK WATER/SEWER REPORT	1,000,000	0	0
9	GERT SIBANDE SPECIAL PROJECT	0	0	0
10	PLANNING	0	0	0
11	MAINTENANCE BOREHOLES	0	1,000,000	1,000,000
		1,000,000	1,000,000	1,000,000
INDIRECT ALLOCATIONS - CORPORATE				
12	REVENUE COLLECTION/DATA CLEANS	500,000	1,000,000	1,000,000
13	WOMEN'S DEVELOPMENT CAPACITY	300,000	300,000	300,000
14	RELIGIOUS AFFAIRS(MORAL REGENE	300,000	300,000	300,000
15	IT FOR THE REGION	500,000	1,000,000	1,000,000
16	CAPACITY BUILDING/COMM PARTICI	5,000,000	5,000,000	5,000,000
		6,600,000	7,600,000	7,600,000
INDIRECT ALLOCATIONS - IGR				
18	MAYORAL EXCELLANCE AWARDS	500,000	1,000,000	1,000,000
19	SPORT,ART AND CULTURE	500,000	500,000	500,000
20	CO-ORDINATION HIV AND AIDS	300,000	300,000	300,000
21	YOUTH DEVELOPMENT	500,000	500,000	500,000
22	DISASTER MANAGEMENT	500,000	1,500,000	1,500,000
23	OFFICE - RIGHTS OF THE CHILD	100,000	100,000	100,000
24	MUNICIPAL HEALTH & ENVIROMENT	1,500,000	1,000,000	1,000,000
25	PEOPLE WITH DISABILITIES	300,000	300,000	300,000
26	CO-ORDINATION OF FARM WORKERS	0	0	0
27	LED AND TOURISM	500,000	1,000,000	1,000,000
28	RURAL AND AGRI DEVELOPMENT SUPPOR	1,500,000	2,000,000	2,000,000
29	CO-OPERATIVES SUPPORT	500,000	1,000,000	1,000,000
30	THUSONG CENTRE SUPPORT	0	0	0
		6,700,000	9,200,000	9,200,000
INDIRECT ALLOCATIONS - FINANCE				
31	DEPRECIATION AND LICENCES	3,201,100	3,360,170	3,794,291
32	MUNICIPAL SUPPORT	1,000,000	3,000,000	3,000,000
		4,201,100	6,360,170	6,794,291
TOTAL INDIRECT ALLOCATIONS				
		23,651,100	30,310,170	30,744,291
ALLOCATION TO MUNICIPALITIES				
		108,500,000	93,000,000	93,000,000
MULTI YEAR PROJECTS				
		2,000,000		
BETHAL ELECTRICITY				
		0		
LEKWA BULK WATER AND SANITATION				
TOTAL PROJECTS				
		134,151,100	123,310,170	123,744,291

SDBIP - CAPITAL BUDGET: MULTI YEAR BUDGETS COMPARISONS 2010/11 - SA 28 & 29

Detail	Budget 2010/2011 R	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	Budget 2011/2012 R	Budget 2012/2013 R
New Office Complex & Alteration	80,000,000	16,000,000	16,000,000	16,000,000	16,000,000	16,000,000								20,000,000	20,000,000
Lab equipment	1,000,000	250,000	250,000	250,000	250,000									0	0
Disaster Centres - Mkh, Dip, A/L	3,000,000			100,000	200,000	300,000	300,000	300,000	300,000	300,000	400,000	400,000	400,000	3,000,000	3,000,000
Construction equipment / Vehicle	2,000,000					2,000,000								5,000,000	5,000,000
Office furniture and equipment	1,000,000						1,000,000							5,000,000	5,000,000
Sub-Total	87,000,000	16,250,000	16,250,000	16,350,000	16,450,000	18,300,000	1,300,000	300,000	300,000	300,000	400,000	400,000	400,000	33,000,000	33,000,000

SDBIP CASHFLOW - BUDGET YEAR 2010/11 - SA 25

DESCRIPTION													
REVENUE BY SOURCE	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Interest earned -ext investm	-124,573	-124,573	-1,408,346	-169,094	-738,886	-1,415,730	-131,102	-151,557	-1,075,179	-146,399	-130,424	-1,102,488	-6,718,351
Transfers recognised	-101,228,314	-4,000,000	0	0	-79,382,652	0	0	0	-59,536,989	0	0	0	-244,147,955
Other revenue	-41,412	-110,596	-107,864	-66,742	-67,789	-60,460	-35,044,487	-94,239	-56,884	-54,630	-72,388	-66,137	-35,843,630
TOTAL REVENUE	-101,394,299	-4,235,169	-1,516,210	-235,836	-80,189,327	-1,476,190	-35,175,589	-245,796	-60,669,052	-201,029	-202,812	-1,168,625	-286,709,936
EXPENDITURE BY TYPE	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Employee related cost	3,485,513	3,573,930	3,860,280	3,560,135	3,573,146	3,516,494	5,529,131	5,774,500	5,608,425	5,576,239	5,757,744	7,942,824	57,758,360
Remuneration of councillors	723,023	723,033	723,033	723,033	723,033	723,033	723,033	723,033	723,034	723,034	723,034	723,034	8,676,390
Depreciation & impairment	170,475	170,475	170,475	170,475	170,475	170,475	171,925	171,935	171,965	172,175	172,175	172,185	2,055,210
Contracted services	66,820	66,820	66,820	66,820	66,820	66,820	73,510	73,510	73,510	73,510	73,510	73,530	842,000
Transfers & Grants	7,657,000	3,835,000	10,395,000	13,074,000	11,658,000	9,240,000	9,713,330	13,534,330	14,272,330	15,203,330	12,888,330	12,880,450	134,351,100
Other expenditure	2,083,985	4,501,555	5,388,815	5,964,825	3,765,655	2,410,915	1,169,305	1,324,055	917,375	1,182,405	920,165	986,450	30,615,505
TOTAL EXPENDITURE	14,186,816	12,870,813	20,604,423	23,559,288	19,957,129	16,127,737	17,380,234	21,601,363	21,766,639	22,930,693	20,534,958	22,778,473	234,298,565
Contributed assets	16,250,000	16,250,000	16,350,000	16,450,000	18,300,000	1,300,000	300,000	300,000	300,000	400,000	400,000	400,000	87,000,000
Surplus / (Deficit)	70,957,484	-24,885,644	-35,438,213	-39,773,452	41,932,199	-15,951,547	17,495,355	-21,655,567	38,602,413	-23,129,664	-20,732,145	-22,009,848	-34,588,629

The amount of R -34 588 629 will be funded from the accumulated surplus as indicated in the "Financing: Multi Year Budgets" tabel

SDBIP - BUDGET YEAR 2010/11 - SA 26

DESCRIPTION													
REVENUE BY VOTE	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Vote 1 - Council	-880	-990	-880	-990	-880	-770	-880	-1,540	-770	-660	-880	-880	-11,000
Vote 2 - MM	-2,691	-3,028	-2,691	-3,028	-2,691	-2,355	-2,691	-4,710	-2,355	-2,018	-2,691	-2,691	-33,640
Vote 3 - CS	-1,659	-1,867	-1,659	-1,867	-1,659	-1,452	-1,659	-2,904	-1,452	-1,244	-1,659	-1,659	-20,740
Vote 4 - Finance	-101,385,440	-225,202	-1,507,351	-225,869	-80,180,468	-1,468,438	-35,166,730	-230,293	-60,661,300	-194,384	-193,953	-1,159,766	-282,599,196
Vote 5 - MI&S	-2,526	-4,002,841	-2,526	-2,841	-2,526	-2,210	-2,526	-4,420	-2,210	-1,894	-2,526	-2,526	-4,031,570
Vote 6 - IGR	-1,103	-1,241	-1,103	-1,241	-1,103	-965	-1,103	-1,931	-965	-827	-1,103	-1,103	-13,790
TOTAL REVENUE	-101,394,299	-4,235,169	-1,516,210	-235,836	-80,189,327	-1,476,190	-35,175,589	-245,796	-60,669,052	-201,029	-202,812	-1,168,625	-286,709,936

EXPENDITURE BY VOT	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Vote 1 - Council	1,375,860	1,039,670	1,090,086	1,039,670	1,359,680	1,186,409	1,358,446	1,363,185	1,342,520	1,330,020	1,339,499	1,664,815	15,489,860
Vote 2 - MM	559,570	3,941,683	3,937,891	3,665,007	2,253,486	1,011,360	860,781	1,198,031	758,497	1,019,169	859,014	1,047,328	21,111,820
Vote 3 - CS	1,133,949	1,196,767	1,203,374	2,179,410	1,169,280	1,180,046	1,675,783	1,716,749	1,764,704	1,712,176	1,882,937	2,063,244	18,878,420
Vote 4 - Finance	1,445,605	874,067	783,857	627,616	513,115	563,125	1,112,923	897,304	965,777	1,004,293	897,314	1,373,949	11,058,945
Vote 5 - MI&S	8,702,535	4,808,374	12,432,663	15,040,828	13,650,154	11,192,192	11,117,688	15,086,004	15,735,791	16,665,686	14,292,738	14,870,436	153,595,090
Vote 6 - IGR	969,297	1,010,251	1,156,552	1,006,756	1,011,414	994,605	1,254,613	1,340,090	1,199,349	1,199,349	1,263,455	1,758,701	14,164,430
TOTAL EXPENDITURE	14,186,816	12,870,813	20,604,423	23,559,288	19,957,129	16,127,737	17,380,234	21,601,363	21,766,639	22,930,693	20,534,958	22,778,473	234,298,565

Surplus / (Deficit)	87,207,484	-8,635,644	-19,088,213	-23,323,452	60,232,199	-14,651,547	17,795,355	-21,355,567	38,902,413	-22,729,664	-20,332,145	-21,609,848	52,411,371
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SDBIP - BUDGET YEAR 2010/11 - SA 27

DESCRIPTION													
REVENUE BY VOTE	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Exec & Council	-983	-1,106	-983	-1,106	-983	-860	-983	-1,721	-860	-737	-983	-983	-12,290
Budget & Treas	-101,386,280	-226,147	-1,508,191	-226,814	-80,181,308	-1,469,173	-35,167,570	-231,763	-60,662,035	-195,014	-194,793	-1,160,606	-282,609,696
CS	-3,581	-4,028	-3,581	-4,028	-3,581	-3,133	-3,581	-6,266	-3,133	-2,686	-3,581	-3,581	-44,760
Health	-114	-128	-114	-128	-114	-99	-114	-199	-99	-85	-114	-114	-1,420
Planning & Dev	-3,342	-4,003,759	-3,342	-3,759	-3,342	-2,924	-3,342	-5,848	-2,924	-2,506	-3,342	-3,342	-4,041,770
TOTAL REVENUE	-101,394,299	-4,235,169	-1,516,210	-235,836	-80,189,327	-1,476,190	-35,175,589	-245,796	-60,669,052	-201,029	-202,812	-1,168,625	-286,709,936
EXPENDITURE BY VOT	JUL'10	AUG'10	SEP'10	OCT'10	NOV'10	DEC'10	JAN'11	FEB'11	MCH'11	APR'11	MAY'11	JUN'11	TOTAL
Exec & Council	1,532,541	4,196,351	4,246,767	4,244,788	2,541,361	1,401,090	1,588,647	1,598,386	1,577,731	1,565,231	1,574,720	2,110,147	28,177,760
Budget & Treas	2,034,185	1,850,622	1,697,168	1,302,262	1,745,885	1,501,735	2,128,178	2,275,775	1,859,272	2,177,963	1,877,892	2,507,598	22,958,535
CS	1,323,106	1,358,811	1,570,129	2,376,960	1,375,263	1,438,261	1,951,262	1,925,756	1,999,385	1,927,354	2,168,492	2,445,430	21,860,210
Health	436,356	462,698	436,356	436,356	436,356	436,356	436,356	557,339	436,356	436,356	463,013	686,762	5,660,660
Planning & Dev	8,860,628	5,002,330	12,654,003	15,198,921	13,858,264	11,350,295	11,275,791	15,244,107	15,893,894	16,823,789	14,450,841	15,028,536	155,641,400
TOTAL EXPENDITURE	14,186,816	12,870,813	20,604,423	23,559,288	19,957,129	16,127,737	17,380,234	21,601,363	21,766,639	22,930,693	20,534,958	22,778,473	234,298,565
Surplus / (Deficit)	87,207,484	-8,635,644	-19,088,213	-23,323,452	60,232,199	-14,651,547	17,795,355	-21,355,567	38,902,413	-22,729,664	-20,332,145	-21,609,848	52,411,371

IDP Scorecard

Strategic Objective	Priority Issue	Objective(s)	Strategies			Resp Dept	KPI	Baseline/current Status (2009/10)	Target		
			Short Term < 2Yrs	Medium Term 3-5 Yrs	Long Term > 5 Yrs				Nov-10	Dec-11	2012/13
MUNICIPAL TRANSFORMATION AND INSTITUTIONAL TRANSFORMATION											
Improve and sustain Financial, Human Resources and Management Excellence across the District	Institutional Capacity	To create a healthy working Environment within GSDM	Review and Implementation of the EEP	CS	% employees in the highest levels of Management who are Black (A, I & C)	52.60%	65%	80%	100%		
			Ensure 100% implementation of HR policies as approved by Council	CS	Implementation rate of GSDM HR Policies	75%	85%	95%	100%		
	ICT Services	To ensure alignment of ICT Strategy to GSDM Business Strategy	Implements ICT Strategic Master Plan	CS	No of IT Strategy Programmes which have	60%	80%	75%	100%		
			Ensure GSDM accessibility of relevant data through IT System linked to the GIS by all the Staff of GSDM and its LMS	CS	% with key data captured in a Management and Geographical	70%	80%	90%	100%		
			Implementation of Disaster Recovery Plan	CS	1 Fully functional Disaster Recovery site	20%	65%	80%	100%		
	Skills Development and Capacity Building	To ensure the District invest in the skills of its employees to fulfil its roles, in line with its WSP	Annual review and optimal implementation of the Workplace Skills Development Plan	CS	% of people trained in line with WSDP	15%	60%	75%	95%		
Restore and maintain the institutional integrity of the District and its constituent LMs	Municipal Powers and Functions	To ensure 100% performance of Powers & Functions as assigned to the District	Perform all Powers & Functions as assigned	CS	% OF Powers and Functions performed by the District against the assigned	60%	90%	100%	100%		
	Prevention of Fraud and Corruption	To ensure a corruption and fraud free Organization	Uproot fraud, corruption, nepotism and all forms of mal-administration affecting the District and its constituent LMs	MM	% reduction in number of Officials implicated/found in corrupt, fraudulent and/or maladministrati	0	100%	100%	100%		

IDP Scorecard

Strategic Objective	Priority Issue	Objective(s)	Strategies			Resp Dept	KPI	Baseline/current Status (2009/10)	Target		
			Short Term < 2Yrs	Medium Term 3-5 Yrs	Long Term > 5 Yrs				Nov-10	Dec-11	2012/13
	District Municipal Support Services	To ensure optimal support to LMs within Legislative defines	Definition of working programmes that ensure submission of LMs' Financial Statements			CFO	No of LM Financial Statements timely submitted to the AG	7	7	7	7
			Co-ordinate Quarterly CFOs' Forum			CFO	No of functional CFOs Forum meetings successfully convened and	4	4	4	4
			Establish a shared support Centre at GSDM			ITS/CS/	Fully functional shared Services Centre	0	1	1	1
						CFO					
	Organizational Performance Management	To inculcate the culture of excellence and performance management, monitoring & evaluation within the District	Development and implementation of sustainable Organizational PM system (DM):-			MM	% increase in organizational performance	80%	95%	100%	100%
			Review of PM system.				# of Section 57 signed performance agreement with the MM	4	4	4	4
							# of quarterly Performance reports generated, submitted and finalized by the Performance	4	4	4	4
			Development and implementation of sustainable Organizational PM system (LM's)				# of LMs having developed, adopted and implemented	3	5	8	8

IDP Scorecard

Strategic Objective	Priority Issue	Objective(s)	Strategies			Resp Dept	KPI	Baseline/current Status (2009/10)	Target		
			Short Term < 2Yrs	Medium Term 3-5 Yrs	Long Term > 5 Yrs				Nov-10	Dec-11	2012/13
			Harmonize all PM system				the				
SPATIAL RATIONALE AND MUNICIPAL PLANNING ALIGNMENT											
Stimulate integrated and sustainable and shared Regional Development through aligned Spatial Planning	Municipal IDP	To ensure that all planning and development is done according to SDF principles	Support local municipalities in development of IDPs:-			MM	Increase in number of Municipal IDPs certified	3	6	8	8
			Improve integration, alignment and co-ordination of plans and programmes				Number of IDPs compliant to Legislative provisions	7	8	8	8
			Continuous IDP monitoring and evaluative through PMS.				HDI improvement as a result of optimal	0.52	>0.52	>0.52	>0.52
	SDF, LUMS & Land Reform		Support LMs with the development and review of their respective SDFs to ensure alignment with the District			ITS	Number of LMs with the SDFs reviewed and aligned to that	2	7	7	7
			Facilitate and Coordinate development of coherent LUMS throughout the District				ITS	No of LMs having developed SDFs	1	2	5
MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT											
Improve and sustain Financial, Human Resources and Management Excellence across the District	Financial Management	Ensure 100% receipt of funds registered in the DORA	Implement Division of Revenue Act (DORA)			CFO	% Gazetted funds received versus the Gazetted	100%	100%	100%	100%
			To efficiently and effectively manage the financial affairs of the Municipality in line with Financial Management Requirements:				% Compliance with accounting standards and systems (GRAP / GAMAP)	100%	100%	100%	100%
			Ensure compliance with prescribed Accounting Standards:-				Annual Financial Statements submitted to AG on / before	1	1	1	1
			Ensure that income in the form of grants are well expended as well as ensuring accessing additional funding from other spheres of government				# Audit Reports submitted to Audit Committee within 10-days	2	3	4	4
	Budget and Expenditure	Ensure that Budget is adequately prepared and reported on	To ensure all budgetary targets are met and that zero overspending occur:-			CFO	R value additional grant funding sourced during financial	R3,2 m	R4m	0	0

IDP Scorecard

Strategic Objective	Priority Issue	Objective(s)	Strategies			Resp Dept	KPI	Baseline/current Status (2009/10)	Target		
			Short Term < 2Yrs	Medium Term 3-5 Yrs	Long Term > 5 Yrs				Nov-10	Dec-11	2012/13
	Management Services	reported on operational strategy to minimize fin impact.	<p>Alignment of SDBIP development to monthly expenditure and implementation.</p> <p>Sensitize other executive directors of the expenditure patterns and management of budgets.</p> <p>To ensure that departments are budgeting realistically and that funds budgeted are used for</p>				# budgetary legislative deadlines adhered to / # budgetary legislative	100%	100%	100%	100%
							R value additional loan funding sourced during financial	N/A	R35m	0	0
							R-value Total operating budget	76,688,370	#####	91,166,920	96,529,065
							R-value Salaries budget (including base fee)	59,625,666	#####	70,436,130	74,658,355
							% Reporting within stipulated time frames (within 10 days)	100%	100%	100%	100%
							Average # of days for accounts reconciliation	10 days	10 days	10 days	10days
	Supply Chain Management	To ensure procurement process that is free from corrupt activities, and promotes Local economic development	<p>Implement Council's Supply Chain Management Policy and ensure its Legislative compliance:-</p> <p>Streamline and optimize procurement procedures and Deliver optimal supply chain management services to all departments in the institution in line with departmental needs</p>			CFO	Average time taken from tender advertisement to award of tender (3	4 weeks	≤4 weeks	≤4 weeks	≤4 weeks
							% of contracts awarded to BEE, Youth, women and disabled	>80%	>50%	>60	>60%
Creation of decent job creation, poverty alleviation, sustainable livelihoods & Rural Development, food security and Land Reform through LED	Regional Economic Growth	To facilitate Regional Economic growth through enhancement of investments and other initiatives	<p>Implementation of Anchor project as identified in the District LED:-</p> <p>Review, monitor and evaluate the implementation of</p> <p>Review, monitor and evaluate the implementation of Municipal LED Strategies</p>			IGR	No of Municipalities with reviewed LED Strategies	6	8	8	8
							No of Regional Anchor Projects identified and initiated	2	4	5	6
							% increase in GDP	2%	>2%	>2%	>2%
	Unemployment	To reduce unemployment by 50% by 2015				IGR	% reduction in unemployment	45%	5.50%	6%	10%
	Poverty	To reduce					% reduction in	45.40%	4%	7.30%	11.40%

IDP Scorecard

Strategic Objective	Priority Issue	Objective(s)	Strategies			Resp Dept	KPI	Baseline/current Status (2009/10)	Target		
			Short Term < 2Yrs	Medium Term 3-5 Yrs	Long Term > 5 Yrs				Nov-10	Dec-11	2012/13
	Rate	Poverty by 50% by 2015					Poverty rate				

BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT

Improve the quantity and quality of Municipal basic services to the people	Access to Water and Sanitation	To ensure provision of adequate portable water by 2014	Integrated Water Planning	ITS	Review and updating of the Integrated Water Services Development Planning information.	71%	100%	100%	100%
					Integrated water master planning, water resource to water services	0%	80%	100%	100%
					Water Conservation and Demand Management strategies	5%	20%	40%	60%
					Infrastructure Investment Strategies Development	0%	20%	80%	90%
	Upgrade and Refurbish Water Treatment Works	ITS	No of Water Treatment Works upgraded and refurbished	To be provided	To be provided	To be provided	To be provided		
	Integrated Transport Planning	To integrate Public Transport within the District by 2012	Review and Optimal implementation of the ITP	ITS	No of municipalities implementing Integrated Transport Plan	7	7	7	7
	Integrated Waste Management Planning	To ensure safe and sound waste management within the District	Co-ordinate operationalisation and roll out of the IWMP at all the LMs		% review of the IWMP	100%	100%	100%	100%
% progress with the development of the feasibility study					100%	100%	100%	100%	

INTERGOVERNMENTAL RELATIONS, GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Deepen democracy through effectively and efficiently	Public Participation	To ensure that citizens are given sufficient information, opportunity and encouragement to participate in and influence the affairs of the	Implementation of Public Participation Programme	CS	No of IDP/Budget Izimbizo scheduled and held	6	7	7	7
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IDP Scorecard

Strategic Objective	Priority Issue	Objective(s)	Strategies			Resp Dept	KPI	Baseline/current Status (2009/10)	Target		
			Short Term < 2Yrs	Medium Term 3-5 Yrs	Long Term > 5 Yrs				Nov-10	Dec-11	2012/13
Efficiency functional Public Participation structures, mechanism and processes	Communications and Customer Care	To promote open and transparent communication with communities and all other stakeholders	Develop and Implement strategies and action plans to promote transparent and integrated communication within the district area	MM	% external customer satisfaction rating per department	90%	90%	90%	90%		
				MM	# Intervention and programmes to co-ordinate capacity building	8	13	13	13		
				MM	# Reports to Mayoral Committee regarding Focus areas in terms of District priorities	2	4	4	4		
	Marketing	To promote and market the GSDM district area	Establish status quo of communication vehicles utilized for promotion of GSDM. Develop strategies according to status quo to promote district. Provide local municipalities with strategy to localize for own marketing purposes	MM	% media statements submitted to the media houses within 5 days prior to events	100%	100%	100%	100%		
					# of media conferences held per annum	2	2	2	2		
					# of External newsletters developed and distributed	4	4	4	4		
	Ward Committees & CDWs	To ensure that capacity of community Leadership to support local development is strengthened	Support Municipalities to re-launch, resuscitate and Capacitate all the Ward Committees	CS	% of Ward Committees that have at least met as stipulated	45%	50%	70%	100%		
	Create a single window of co-ordination for the support, monitoring and intervention in municipalities within the	Coherent Decision-Making	To ensure that decisions across the District are taken in a coherent, efficient and effective manner to influence shared developmental direction of the District	Ensure that there is an agreed approach and programme with key stakeholders that are needed to deliver on strategic objectives	IGR	No of Municipalities with whom GSDM has an MOU/SLA which is being	7	7	7	7	
					MM	No of National/provincial Sector Departments with whom GSDM has an MOU/SLA which is being	4 >4	>4	>4	>4	

IDP Scorecard

Strategic Objective	Priority Issue	Objective(s)	Strategies			Resp Dept	KPI	Baseline/current Status (2009/10)	Target		
			Short Term < 2Yrs	Medium Term 3-5 Yrs	Long Term > 5 Yrs				Nov-10	Dec-11	2012/13
District			Strive to adopt a best Practices and ethics in the conduct of Business and interaction with stakeholders		IGR	Adoption and annual review of standard Excellency models and building of Partnerships with	0	1	1	1	
			Develop and review of GSDM Intergovernmental Delivery		IGR	Final approval of the GSDM IGR Policy by Council	0	1	1	1	
	Partnerships	To establish District-Local Municipalities' Partnerships	Identify and engage local municipalities as strategic partners. Ascertain status quo on the implementation of critical programmes through		MM	% Municipal service level standards developed	50%	100%	100%	100%	
			Continuously identify and engage other strategic partners			# Service level agreements entered into with LMs	5%	≥7%	≥7%	≥7%	
		To establish Partnerships between the District and other social partners				% Partnership agreements entered into between the District and the identified					
Advanced Community Well-being	HIV/AIDS	To improve the health profile of the communities within GSDM	Develop and implement District Health Plan. <i>Inclusive of strategies</i>		IGR	% reduction in HIV/AIDS infections and prevalence	40.50%	4%	5.50%	6.50%	
	Disaster Management and safety	To ensure Prompt response and Minimized impact of Disasters	Conduct vulnerability risk assessment for the District. Ensure that outcome is addressed in review of disaster management plan and provided to local municipalities.		IGR	2% population affected by disasters	N/A	<2%	<2%	<2%	
					CFO	% of Capital budget used for the procurement of response vehicles and	0	100%	100%	100%	
	Municipal Health Services	To provide a equitable and sustainable municipal health services within the District	Optimal performance of the function in line with the Legislative prescripts		IGR	% of planned water samples taken per month	80%	90%	95%	100%	
						% of planned food handling and preparation facilities inspections and sampling done	60%	80%	85%	85%	
					% of planned MHS Sectoral IGR forum meetings set per	75%e	80%	85%	90%		

IDP Scorecard

Strategic Objective	Priority Issue	Objective(s)	Strategies			Resp Dept	KPI	Baseline/current Status (2009/10)	Target		
			Short Term < 2Yrs	Medium Term 3-5 Yrs	Long Term > 5 Yrs				Nov-10	Dec-11	2012/13
							% of planned awareness campaigns done per quarter	25%	50%	75%	80%
							% of environmental programs/projects done per	45%	70%	75%	80%
							% of MHS planned programs implemented	45%	70%	75%	80%
							% of reported complains attend and resolved per	65%	70%	85%	90%
			Establishment and operations of the Water Quality Testing Laboratory				Measure the effectiveness and quality of the testing laboratory utilizing the following KPA's i.e. Number of Non-conformances, Turn around time, First time quality, On time reporting, Customer complaints, Customer satisfaction, Cost per	0	To be determined	To be determined	To be determined
Facilitate the development and strengthening of a politically and administratively sound and stable	Political Management and	To ensure sound Political Leadership across GSDM	Strengthen Political Oversight through ensuring optimal functionality of	CS	No of Portfolio Committees optimally functioning	3	7	7	7		
	Committee Service for council oversight function	Ensure optimal functionality of GSDM oversight Committee	Prepare the schedule for 79 & 80 Committees	CS	# of fully and effective functioning Portfolio	2	8	8	8		
						% attendance per Portfolio Committee		60%	75%	100%	

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI Report 10/11	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011 QTR 1	Target 2010 / 2011 QTR 2	Target 2010 / 2011 QTR 3	Target 2010 / 2011 QTR 4	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 2: Basic Service Delivery	Advance Community well-being	Community Health & Social Development	% decrease in HIV infection rate by 50% by 2014 (millennium goal)	%	Strategic	ED:IGR	Annually	40.60%	NA	NA	NA	2%	2%	4%	28%	(Actual for June 2011 - Actual fro June 2010) as percentage
KPA 5: Good Governance and Public Participation	Establish District Local Municipalities Partnerships	Local municipalities	% Municipal service level standards developed to promote economic	%	Strategic	MM	annually	0	NA	NA	1	NA	100%	NA		# service level standards developed/# services level standard identified to be
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	% increase in economic growth rate	%	Strategic	MM	Annually	0.01%	No Target, reporting only	No Target, reporting only	No Target, reporting only	0.25%	0.25%			
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	# jobs created through municipality's LED initiatives including capital projects	#	National, Strategic	MM	Annually	516	NA	NA	258	258	258			Calculation on # jobs created through municipal initiatives. Compilation and submit ion of reports to
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	# of LED strategies from LM completed and adopted by LM Council	#	Strategic	ED:IGR	Annually		NA	NA	NA	2	2			Quantity of LM council resolutions during 10/11 on LED strategies
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships	Communication and Customer Care	% internal customer satisfaction rating (Batho Pele) - Overall	%	Strategic	MM	Quarterly		NA	NA	NA	80%	80%			Internal (Employee) Survey Results. Internal Satisfaction survey to be in accordance with Batho
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships	Communication and Customer Care	% external customer satisfaction rating (Batho Pele) overall	%	Strategic	MM	Annual		NA	NA	NA	60%	60%			External (Community) Survey Results. External Satisfaction survey to be in accordance with Batho
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	# qualifications raised in external audit report	#	Strategic	CFO	Annually	0	NA	0	NA	NA	0	0		Quantity of qualifications raised in external report
KPA 5: Good Governance and Public Participation	Resource management internal governance and	Internal Controls	% of Recommendations implemented related to Internal Audit Queries per	%	Strategic	MM	Quarterly		70%	70%	70%	70%	70%	80%	90%	70%- Calculation from Departmental Results. # Total Recommendations implemented for

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI Report 10/11	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011 QTR 1	Target 2010 / 2011 QTR 2	Target 2010 / 2011 QTR 3	Target 2010 / 2011 QTR 4	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% budget variance for GSDM	%	Strategic	CFO	Monthly	0	10%	10%	10%	10%	10%	10%	10%	Calculations as per Financial System. Review of expenditure and adjustment budget if necessary
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% Financial Viability (Cost Coverage)		National, Strategic	MM	Quarterly		109%	87%	85%	85%	85%			A=(B+C)/D where A= Cost coverage; B=all available cash at a particular time; C = represents
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	R-value all cash at a particular time	R	National, Strategic	CFO	Quarterly	28000000	29000000	29000000	29000000	29000000	29000000	31000000		Calculation from Financial System. Compile monthly conciliation on bank reports
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	R-value investments	R	National, Strategic	CFO	Quarterly	240285663	23000000	23000000	23000000	23000000	22000000	21000000		Calculation from Financial System. Updating investment register with each investment
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	R-value monthly fixed operating expenditure	R	National, Strategic	CFO	Quarterly	4728212.5	47662052	59644153	60748236	60748236	60748236	214677090	214677090	Calculation from Financial System. Reports to Mayoral Committee
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% Capital budget actually spent on capital projects identified for financial year i.t.o	%	National, Strategic	CFO	Quarterly	0.85	56%	29%	10%	14.00%	100.00%	100.00%	100.00%	Calculations as per Financial System.
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% Capital budget actually spent on capital projects identified for financial year i.t.o	%	National, Strategic	CFO	Quarterly		20%	40%	60%	80%	80%			Calculations as per Financial System.
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% of budget Indirect allocation spent YTD- MM Directorate	%	Strategic	MM	Quarterly		25%	50%	75%	100%	100%	100%	100%	Calculations as per Financial System.
KPA 1: Municipal Transformation and Organisational	Plan for sustainable integrated development and a	IDP	% credible IDP rating from MEC	%	Strategic	MM	Annual	0.75	N/A	N/A	N/A	80%		High	High	# Specifications to be achieved according to project charter / # Specifications achieved

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI Report 10/11	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011 QTR 1	Target 2010 / 2011 QTR 2	Target 2010 / 2011 QTR 3	Target 2010 / 2011 QTR 4	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 1: Municipal Transformation and Organisational	Plan for sustainable integrated development and a	IDP	% Compliance to IDP/ Budget/ PM / SDBIP legislative deadlines	%	Strategic	MM	Quarterly	0.8	100%	100%	100%	100%	100%	100%	100%	# Deadlines meet from legislative time schedule / total number deadlines from Legislative time
KPA 1: Municipal Transformation and Organisational	Plan for sustainable integrated development and a	IDP	% of goals accomplished from most recent strategic plan	%	Strategic	MM	Bi-Annual	0.8	N/A	85%	N/A	90%	90%	>90%	>90%	Strategic plan - # goals accomplished per time frame / # goals for time frame
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to free basic services:	%	Strategic, National	ED:ITS	Annually	Available after 4th qtr	No target, reporting only	NA	NA	NA	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to free basic services: _Water	%	Strategic, National	ED:ITS	Annually	Available after 4th qtr	No target, reporting only	NA	NA	NA	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to free basic services: Sanitation	%	Strategic, National	ED:ITS	Annually	Available after 4th qtr	No target, reporting only	NA	NA	NA	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to free basic services: Electricity	%	Strategic, National	ED:ITS	Annually	Available after 4th qtr	No target, reporting only	NA	NA	NA	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to free basic services: Solid waste removal LMs	%	Strategic, National	ED:ITS	Annually	Available after 4th qtr	No target, reporting only	NA	NA	NA	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to basic services:	%	Strategic, National	ED:ITS	Annually	Available after 4th qtr	No target, reporting only	NA	NA	NA	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to basic services: Basic Water	%	Strategic, National	ED:ITS	Annually	0.66	No target, reporting only	0.69	NA	0.71	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI Report 10/11	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011 QTR 1	Target 2010 / 2011 QTR 2	Target 2010 / 2011 QTR 3	Target 2010 / 2011 QTR 4	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to basic services: Basic Sanitation	%	Strategic, National	ED:ITS	Annually	0.61	No target, reporting only	63%	NA	65%	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to basic services: Electricity	%	Strategic, National	ED:ITS	Annually	0.73	No target, reporting only	76%	NA	79,75%	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	% households access to basic services: Solid waste removal	%	Strategic, National	ED:ITS	Annually	0.8	No target, reporting only	NA	NA	NA	Reporting only	Reporting only	Reporting only	Calculate overall with information Received from LM's per category
KPA 5: Good Governance and Public Participation	Resource management internal governance and information	Governance and Administration	% reporting compliance on legislative and internal structures	%	Strategic	ED:CS	Quarterly	1	100%	100%	100%	100%	100%	100%	100%	
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed that achieved the specifications of the project - B&T as per	%	Strategic	CFO	Quarterly		90%	90%	90%	90%	90%	95%	95%	# Specifications to be achieved according to project charter / # Specifications achieved
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed on time - GSDM as per SDBIP	%	Strategic	MM	Quarterly		70%	70%	70%	70%	70%	80%	90%	# Projects started on time / # projects scheduled to be started according to SDBIP
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed on time - GSDM as per SDBIP	%	Strategic	MM	Quarterly		70%	70%	70%	70%	70%	80%	90%	# Projects completed on time / # projects scheduled to be completed according to SDBIP

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI Report 10/11	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011 QTR 1	Target 2010 / 2011 QTR 2	Target 2010 / 2011 QTR 3	Target 2010 / 2011 QTR 4	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction	
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed within budget - GSDM as per SDBIP	%	Strategic	MM	Quarterly		70%	70%	70%	70%	70%	80%	90%	R-value budget spent in accordance to SDBIP / R-value budgeted to be spent	
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed that achieved the specifications of the project - GSDM as per SDBIP	%	Strategic	MM	Quarterly		90%	90%	90%	90%	90%	95%	95%	# Specifications to be achieved according to project charter / # Specifications achieved	
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Mayoral Committee and Council	# monthly Mayoral Committee meetings		TAS	ED:CS		12	3	3	3	3	12	12	12	12	Quantity of Mayoral committee meetings per quarter
KPA 1: Municipal Transformation and Organisational Development	Build and attract specialised human capital	Capacity Building and training	% of a municipality's budget actually spent on implementing its workplace skills plan	%	National, Strategic	ED:CS	Annually	0.03	N/A	N/A	N/A	1%	1%	1%	1%	1%	Calculation from Financial System
KPA 1: Municipal Transformation and Organisational Development	Build and attract specialised human capital	Capacity Building and training	% compliance to Workplace Skills Plan	%	TAS	ED:CS	annually	0.8	NA	NA	NA	100%	100%	100%	100%	100%	# goals from WSP achieved / # Goals in WSP

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI Report 10/11	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011 QTR 1	Target 2010 / 2011 QTR 2	Target 2010 / 2011 QTR 3	Target 2010 / 2011 QTR 4	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Governance and Administration	% identified policies reviewed relating to HR according to schedule	%	TAS	HR	Quarterly		100%	100%	100%	100%	100%	100%		# identified HR policies reviewed within time / total number of HR policies per timeframe
KPA 1: Municipal Transformation and Organisational Development	Build and attract specialised human capital	Human Resource Management	% critical vacant positions filled (3 highest levels of management)	%	Strategic, TAS	MM		0.1	20%	30%	45%	60%	60%	70%	80%	# identified critical positions filled / # identified critical positions identified to be filled

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 2: Basic Service Delivery	Advance Community well-being	Disaster Management and safety	Strategic	Disaster management centres being constructed	MM	Ensure that Monitoring and control of project implementation process per project at LM level takes place	Ensure that Monitoring and control of project implementation process per project at LM level takes place	Ensure that Monitoring and control of project implementation process per project at LM level takes place	Ensure that Monitoring and control of project implementation process per project at LM level takes place
KPA 2: Basic Service Delivery	Advance Community well-being	Disaster Management and safety	TAS	Construction of Disaster Management center Albert	PMR2	Planning scope of works 1st phase	Procurement completed	Construction 30% completed	Construction completed 60%
KPA 2: Basic Service Delivery	Advance Community well-being	Disaster Management and safety	Strategic, TAS	Strengthen Disaster Management Advisory Forum	ED:IGR	Ensure that proper sector and stakeholder mobilization is done for representation on the Disaster Management and	Ensure that proper sector and stakeholder mobilization is done for representation on the Disaster Management and	Ensure that proper sector and stakeholder mobilization is done for representation on the Disaster Management	Ensure that proper sector and stakeholder mobilization is done for representation on the Disaster Management
KPA 2: Basic Service Delivery	Advance Community well-being	Disaster Management and safety	Strategic, TAS	Strengthen Disaster Management Advisory Forum	ED:IGR	To report the non attendance of sector departments officials in the	To report the non attendance of sector departments officials in the	To report the non attendance of sector departments officials in the	To report the non attendance of sector departments officials in the
KPA 2: Basic Service Delivery	Advance Community well-being	Disaster Management and safety	TAS	Strengthen Disaster Management Advisory Forum	Head of Disaster management centre	Review terms of reference. To report the non attendance of sector departments	To report the non attendance of sector departments officials in the DMAF to ED:IGR	To report the non attendance of sector departments officials in the DMAF to ED:IGR	To report the non attendance of sector departments officials in the DMAF to
KPA 2: Basic Service Delivery	Advance Community well-being	Disaster Management and safety	Strategic, TAS	Strengthen Disaster Management Advisory Forum	MM	To report the non attendance of sector departments officials in the DMAF to the Premiers office. The Municipal Manager to report disaster managers and Directors & MMC's who do not participate in	To report the non attendance of sector departments officials in the DMAF to the Premiers office. The Municipal Manager to report disaster managers and Directors & MMC's who do not participate in the DMAF to the	To report the non attendance of sector departments officials in the DMAF to the Premiers office. The Municipal Manager to report disaster managers and Directors & MMC's who do not participate in	To report the non attendance of sector departments officials in the DMAF to the Premiers office. The Municipal Manager to report disaster managers and Directors & MMC's who do not participate in

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 5: Good Governance and Public Participation	Establish District Local Municipalities Partnerships	Local municipalities	TAS	Signed Service Level Agreement Compilation and Development	DWS	Compilation and development of Service level agreement for identified stakeholders(water and sanitation) as identified and	Compilation and development of Service level agreement for identified stakeholders(water and sanitation) as identified and	Compilation and development of Service level agreement for identified stakeholders(water and sanitation) as identified and	Compilation and development of Service level agreement for identified stakeholders(water and sanitation) as identified and
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	Strategic, TAS	Approval of IDP for 2011-2012 prior to 31 May	LED	Ensure IDP Framework adopted by end Aug. IDP, PM, Budget, SDBIP process plan integrated and submitted to Council for adoption by end Aug. Analysis	Adoption of tourism plan by council and printing	Implement plan	Implement plan
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	Strategic, TAS	District Cooperative Strategy	LED	Development of specifications. Appointment of service provider	Monitor the development of the strategy	Monitor the development of the strategy	Finalise strategy, adoption by council and council
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	Strategic, TAS	LED Plan aligned to PGDS and adopted by council (Mkhondo and Pixlev	ED:IGR	Engage CoGTA and DEDET for funds and Technical support in the development of the 2 strategies	Monitor and assist in the process for Advertising and appointment of service provider	Monitor and report on the progress of the development of the strategies	Monitor the alignment, Finalisation and adoption of the strategies and report
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	Strategic, TAS	Rural Development Strategy	ED:IGR	Obtain Council resolution for development of strategy. Engage department of Agriculture and rural development for technical assistance. Development of specifications.	Monitor the development of the strategy	Monitor the development of the strategy	Finalise strategy , adoption by council and ensure council resolution
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	Strategic, TAS	Feasibility study on Bio-Fuel plant	ED:IGR	Obtain Council resolution for development of feasibility study. Obtain confirmation from DEDET for financial support.	Monitor the development of the strategy	Monitor the development of the strategy	Finalise strategy , adoption by council and council resolution

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	Strategic, TAS	Pre-feasibility study on District Fresh Produce Market	ED:IGR	Engage CoGTA and department of Agriculture and rural development for technical assistance. Development of specifications.	Monitor the development of the strategy	Monitor the development of the strategy	Finalise strategy, adoption by council and council resolution
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	TAS	Marketing strategy	MM	Ensure, monitor and co-ordinate project implementation process	Ensure, monitor and co-ordinate project implementation process	Ensure, monitor and co-ordinate project implementation process	Ensure, monitor and co-ordinate project implementation process
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Intergovernmental relations	TAS	Promotion of the district	MM	Monitor and control the project implementation process of Developing external News letters	Monitor and control the project implementation process of Developing external News letters	Monitor and control the project implementation process of Developing external News letters	Monitor and control the project implementation process of Developing external News letters
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Intergovernmental relations	Strategic	District IGR Communications Plan	ED:IGR	Develop draft District IGR communications plan and submit to all role players and stakeholder for inputs	NA	NA	Finalise District IGR communications plan and submit to Council for adoption
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Communication and Customer Care	TAS	Municipal Support Unit	MM	Ensure the establishment of the municipal support unit and appointment of staff members to man the unit.	Monitor and coordinate support unit functions and activities to local municipalities and submit reports on actions plans and	Monitor and coordinate support unit functions and activities to local municipalities and submit reports on	Monitor and coordinate support unit functions and activities to local municipalities and submit reports on

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Communication and Customer Care	TAS	External Survey	MM	N/A	Ensure Customer Satisfaction Survey questionnaire drafted and circulated by end Dec	Ensure Survey is conducted	Ensure Survey feedback consolidated and analysed. Report, including recommendations to address identified issues, submitted to Council by end June
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Communication and Customer Care	TAS	Internal Survey	MM	Approve internal survey questionnaire	Ensure Internal survey is conducted in a fair and private manner	Submit results to Council with corrective actions by end March	NA
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Stakeholder Relations	TAS	Religious affairs (moral regeneration)	ED:CS	Provide support when necessary	Provide support when necessary	Provide support when necessary	Provide support when necessary
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	Strategic, TAS	Revenue enhancement / loan programme	CFO	NA	Prepare business plan for additional funding. Submission to Nat treasury and other financial institutions	Loan acquisition - Submission of application to various financial institutions. Investigate the tariff structure relating to laboratory duties performed	Follow-up on loan application and securing of loan. Based on volume of customers tariff structure should be promulgated for the next financial year
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Strategic	Three Year Financial Plan/Budget	MM	NA	Ensure Three Year Financial Plan completed and adopted by Council by end Dec	Ensure Plan is included in the draft IDP document by end March	NA

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Strategic, TAS	Updating Supply Chain Management policy to cater for best practices and	CFO	NA	Submit best practise changes i.t.o. legislation to mayoral committee/council	Submit to council for approval	Implementation of policy
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures	Strategic, TAS	SCM Database	CFO	NA	Advertising for service providers in various activities of the council to be included in the	Approval of Service provider at BAC meeting and ensure the population of the SCM Database	Supply chain database reports to be utilised in decision making process
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Strategic, TAS	Asset Management Implementation Plan	Dir: Finance	Ongoing updating of fixed asset register with acquisitions and disposals to ensure accuracy	Ongoing updating of fixed asset register with acquisitions and disposals to ensure accuracy	Ongoing updating of fixed asset register with acquisitions and disposals to ensure accuracy	Ongoing updating of fixed asset register with acquisitions and disposals to ensure accuracy. Physical verification of Assets to be undertaken
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	TAS	Integrated Water services Planning	DWS	Review and update of integrated water services development planning information. Project to be 71% COMPLETED	Review and update of integrated water services development planning information. Project to be 95% COMPLETED	Review and update of integrated water services development planning information. Project to be 100% COMPLETED	

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	TAS	Integrated Water services Planning	DWS	Integrated water master planning, water resource to water services. Finalise procurement	Integrated water master planning, water resource to water services. 5% of entire project completed with current available funding	Integrated water master planning, water resource to water services. 10% of entire project completed with current available funding	Integrated water master planning, water resource to water services. 16% of entire project completed with current available funding
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	TAS	Integrated Water services Planning	DWS	Pilot an intervention strategy within a local municipality for the transfer of skills and expertise	Transfer of skills and provision of an MIS to a local municipality to be completed by end of December	Roll-out MIS system and demand management strategies to all local municipalities	Roll-out MIS system and demand management strategies to all local municipalities
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Water & Sanitation support services	TAS	Assessment of bulk infrastructure	DWS	Review of bulk infrastructure assessment reports (depended on available funded)	Review of bulk infrastructure assessment reports (depended on available funded)	Review of bulk infrastructure assessment reports (depended on available funded)	Review of bulk infrastructure assessment reports (depended on available funded)

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	GSDM capital infrastructure investment	TAS	Operations and Maintenance of water services treatment works	DWS	Entering into agreements with local municipalities for the appointment of the GSDM as the WSP (dependent on local municipalities)	Entering into agreements with local municipalities for the appointment of the GSDM as the WSP (dependent on local municipalities)	Entering into agreements with local municipalities for the appointment of the GSDM as the WSP (dependent on local municipalities)	Entering into agreements with local municipalities for the appointment of the GSDM as the WSP (dependent on local municipalities)
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Town and Regional planning support	TAS	District SDF	DPSD	Provide support to all local municipalities to ensure alignment of local SDF's with the district SDF.	Provide support to all local municipalities to ensure alignment of local SDF's with the district SDF.	Provide support to all local municipalities to ensure alignment of local SDF's with the district SDF.	Provide support to all local municipalities to ensure alignment of local SDF's with the district SDF.
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Intergovernmental relations	TAS	Ward committee support	Manager : Office of the Speaker	Coordinate a location of PR councillors to specific areas of residence and provide guidance on role to play in monitoring and supporting the functionality of ward committees within the local municipalities. Consolidate and submit quarterly reports to oversight committee	Consolidate and submit quarterly reports to oversight committee	Consolidate and submit quarterly reports to oversight committee	Consolidate and submit quarterly reports to oversight committee

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	Strategic, TAS	Debt Management Programme	CFO	Attempts to be made in the collection of outstanding debt from LM. To maintain low credit obligations relating to creditors	Follow up of outstanding debts to ensure that fellow local authorities do not owe substantial amount of monies with higher councils	Follow up to be intensified with LM when failing which matters should be consulted with National Treasury	Follow up of outstanding debts to ensure re-payment occurs.
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	Strategic, TAS	Cash Flow management model	CFO	Cash flow management plan to be linked to SDBIP ensuring that the district is solvent at all times	Reporting to be effected on a monthly and quarterly basis	Surplus cash flows to be invested with financial institutions ensuring that interest earnings are maximised.	Ensuring adequate funding resources available to meet budgetary commitments
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	Strategic, TAS	Funding Plan to be aligned with SDBIP	CFO	Funding plan to identify expenditure peaks as well as receipt of appropriate income resources to meet short to medium term commitments	Variance report against plan and SDBIP to be highlighted	Funding plan to be updated to incorporate new financial initiatives	Funding plan to address backlogs relating to service delivery programmes. Ensure substantial funding is not being retained in bank, but addressing rural community needs
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	Strategic, TAS	Operation Clean Audit 2014	CFO	All AG queries received during previous financial year to be fully addressed.	Systems analysis to be performed for each department ensuring that internal controls are of a high standard and consequently ensuring that internal controls are adequate.	Preparation of programmes relating to operation clean audit	Internal Audit to produce reports illustrating the readiness of the District ensuring that matters of emphases items are minimised

Strategic Scorecard

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Strategic, TAS	Submission of Annual Financial Statements	CFO	Preparation and submission of the annual financial statements to office of AG	Monthly financial statements and reconciliations to be accurate prior to submission to Auditors for verification process	Financial staff to ensure that financial statements are accurate	All reconciliations to be completed and approved prior to the AG visit to the district regarding the new year audit
KPA 1: Municipal Transformation and Organisational Development	Promote patriotism	Capacity building and Training	Strategic	Bursaries	MM	Identify personnel, monitor personnel and sign agreements	Identify personnel, monitor personnel and sign agreements	Identify personnel, monitor personnel and sign agreements	Identify personnel, monitor personnel and sign agreements

Office of the Municipal Manager

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 1: Municipal Transformation and Organisational Development	Build and attract specialised human capital	Employee Attainment	% internal customer satisfaction rating per department (Batho Pele) - MM	%	MM	Quarterly		NA	NA	NA	80%	80%	80%			Internal (Employee) Survey Results. Internal Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for Office of the Municipal Manager is to be calculated. Instruction to all staff to adhere to all Batho Pele principles.
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Communication and Customer Care	% external customer satisfaction rating per department (Batho Pele) - Municipal Manager	%	MM	Annual	85%	NA	NA	NA	60%					External (Community) Survey Results. External Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for Budget&Treasury Department is to be calculated
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Intergovernmental Relations	% participation of traditional leaders in council meetings	%	MM	Quarterly	quarterly	60%	60%	60%	60%	60%	60%	60%	60%	# Council meetings traditional leaders participated in / # Council Meetings held
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Internal Controls	% of Departmental Recommendations implemented related to Internal Audit Queries per quarter	%	MM	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	70%- Calculation from Departmental Results. # Recommendations implemented for MM dept per quarter/ Total number recommendations to be implemented for MM Dept in quarter from IA

Office of the Municipal Manager

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% budget variance per directorate - MM	%	MM	Quarterly	0	10%	10%	10%	10%	10%	less than 10%	10%	10%	Calculations as per Financial System. Review of expenditure and adjustment budget if necessary
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% of budget Indirect allocation spent YTD-MM Directorate	%	MM	Quarterly		25%	50%	75%	100%	100%	100%	100%	100%	Calculations as per Financial System.
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects started on time - MM as per SDBIP	%	MM	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	# Projects started on time / # projects scheduled to be started according to SDBIP
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed on time - MM as per SDBIP	%	MM	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	# Projects completed on time / # projects scheduled to be completed according to SDBIP
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed within budget - MM as per SDBIP	%	MM	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	R-value budget spent in accordance to SDBIP / R-value budgeted to be spent
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed that achieved the specifications of the	%	MM	Quarterly		90%	90%	90%	90%	90%	95%	95%	95%	# Specifications to be achieved according to project charter / # Specifications achieved
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of TAS Projects implemented according to project plans	%	MM	Quarterly		NA	NA	NA	90%	90%	95%	95%	95%	# Taps projects implemented/#TAS projects identified to be implemented per time

Office of the Municipal Manager

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 5: Good Governance and Public Participation	Resource management internal governance and information	Legal Services	% Service level agreements drafted and signed per department within 30 days after adjudication	%	MM	quarterly	1	100%	100%	100%	100%	100%	100%	100%	100%	# Service Level Agreements signed within 30 days/ # tender adjudicated
KPA 1: Municipal Transformation and Organisational Development	Build and attract specialised human capital	Performance Management	% performance bonuses awarded / # individual performance assessments)	%	MM	Annually	1	NA	NA	90%	NA	90%	90%	90%	100%	(# bonuses awarded / # individual performance assessments)
KPA 1: Municipal Transformation and Organisation	Build and attract specialised human capital	Performance Management	% employees receiving regular performance reviews (executive directors and directors)	%	MM	annually	0.045	18%	18%	18%	18%	18%	6 - ED and 13 directors (19 out of 106)	18%	18%	# Performance Reviews / total number of executive directors and directors employed
KPA 1: Municipal Transformation and Organisation	Build and attract specialised human capital	Human Resource Management	% GSDM Approved Organisational Structure	%	MM	annually	1	NA	100%	NA	NA	100%	100%	100%	100%	

Office of the Municipal Manager

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Init	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 5: Good Governance and Public Participation	Establish District Local Municipalities Partnerships	Local municipalities	SDBIP	Signed Service Level Agreement Compilation and Development	MM	Ensure the Development of Service level agreement for identified stakeholders(water and sanitation)	NA	Ensure the signing of service level agreements	NA
KPA 5: Good Governance and Public Participation	Establish District Local Municipalities Partnerships	District wide IGR Fora	SDBIP	District MM Forum management	MM	Co-ordination of quarterly District MM forum meetings, minutes and tracking implementation of resolutions. Ensure that Imbizo's and the implementation of Imbizos resolutions are on the agendas and discussed at these forum meetings. Ensure 2 weeks notice of meetings together with Agendas and minutes within 1 week of meeting	Co-ordination of quarterly District MM forum meetings, minutes and tracking implementation of resolutions. Ensure that Imbizo's and the implementation of Imbizos resolutions are on the agendas and discussed at these forum meetings. Ensure 2 weeks notice of meetings together with Agendas and minutes within 1 week of meeting	Co-ordination of quarterly District MM forum meetings, minutes and tracking implementation of resolutions. Ensure that Imbizo's and the implementation of Imbizos resolutions are on the agendas and discussed at these forum meetings. Ensure 2 weeks notice of meetings together with Agendas and minutes within 1 week of meeting	Co-ordination of quarterly District MM forum meetings, minutes and tracking implementation of resolutions. Ensure that Imbizo's and the implementation of Imbizos resolutions are on the agendas and discussed at these forum meetings. Ensure 2 weeks notice of meetings together with Agendas and minutes within 1 week of meeting
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and	Communication and Customer Care	SDBIP	Five Year LG Agenda booklet	MM	Monitor the development of the five year LG Agenda booklet	Monitor the development of the five year LG Agenda booklet. Ensure that next term of council strategic plan is developed for	Finalise and print five year LG agenda booklet	Arrange and coordinate workshop session on the content of the booklet for newly elected councillors
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and	Communication and Customer Care	SDBIP	Municipal Support Unit	MM	Ensure the establishment of the municipal support unit and appointment of staff members to man the unit.	Monitor and coordinate support unit functions and activities to local municipalities and submit reports on	Monitor and coordinate support unit functions and activities to local municipalities and submit reports on	Monitor and coordinate support unit functions and activities to local municipalities and submit reports on actions plans and

Office of the Municipal Manager

CoGTA KPA	Strategic Objective	Programme	Project Report 10/11	Institutional Project/Init	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	SDBIP	Turn Around Strategy Funding	MM	Sourcing of additional funding for the implementation of TAS identified projects	Sourcing of additional funding for the implementation of TAS identified projects	Monitor and coordinate implementation of turn around strategy projects and report progress to council and stakeholders	Monitor and coordinate implementation of turn around strategy projects and report progress to council and stakeholders
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	SDBIP	Risk Assessment plan	MM	NA	NA	NA	Ensure annual risk assessment is conducted
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Governance and Administration	SDBIP	Training and Development Policy	MM	Develop guidelines and policy on how the municipality can provide training, development and support for specific scarce skills within local government	Develop guidelines and policy on how the municipality can provide training, development and support for specific scarce skills within local government. Identify senior management	Implement scarce skills training and development bursary and internship programmes.	NA

Chief Financial Officer

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction	
KPA 1: Municipal Transformation and Organisational Development	Build and attract specialised human capital	Employee Attainment	% internal customer satisfaction rating per department (Batho Pele) - Budget and treasury	%	CFO	Annually		NA	NA	NA	0.8	80	0.8			Internal (Employee) Survey Results. Internal Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for Office of the Municipal Manager is to be calculated.	
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and	Communication and Customer Care	% external LM (customer) satisfaction rating per department (Batho Pele) - Budget & Treasury	%	CFO	Annual	0.85	NA	NA	NA	60%	60%	60%			External (Community) Survey Results. External Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for Budget&Treasury Department is to be	
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	% compliance to MFMA checklist on Quarterly basis	%	CFO	Quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	Completion of MFMA 1
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	% Salaries and councillor allowances paid within time	%	CFO	Quarterly	34 312 370	100%	100%	100%	100%	100%	100% Annually	100%	100%	# Councillor salaries and allowances paid / total # councillor salaries and allowances to be paid. Compile monthly reports. Compile monthly reports	

Chief Financial Officer

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 5: Good Governance and Public Participation	Resource management internal governance and information	Internal Controls	% of Recommendations implemented related to AG management letter	%	CFO	Annually		NA	NA	NA	80%	80%	80%	90%	100%	# Recommendations from AG letter implemented/ Total # Recommendations from AG letter. Put procedures in place
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Internal Controls	% of Departmental Recommendations implemented related to Internal Audit Queries per quarter	%	CFO	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	70%- Calculation from Departmental Results. # Departmental Recommendations implemented for quarter/ Total number recommendations to be implemented for quarter from IA
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	# Programmes for Local Municipalities identified for intervention	#	CFO	Quarterly	0	2	2	2	2	8	8 Annually, 2 per quarter			Quantity of programmes identified for intervention
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% budget variance per directorate - Budget&Treasury	%	CFO	Quarterly	0	10%	10%	10%	10%	10%	less than 10%	10%	10%	Calculations as per Financial System. Review of expenditure and adjustment budget if necessary
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% budgetary legislative deadlines adhered to / # budgetary legislative deadlines as	%	CFO	Quarterly		1	1	1	1	100	1	1	1	% budgetary legislative deadlines adhered to / # budgetary legislative deadlines as %. Submit the items and have the meetings

Chief Financial Officer

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% of budget Indirect allocation spent - YTD Depreciation/Clean Audit	%	CFO	Quarterly		15%	30%	65%	90%	90%	90% Annually	90% Annually	90% Annually	Calculations as per Financial System.
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% of Indirect allocation (Finance) out of total budget (Finance) spent	%	CFO	Quarterly		20%	45%	60%	90%	90%	90% Annually	90% Annually	90% Annually	Calculations as per Financial System.
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% General Expenditure/Operating Administration Expenditure	%	CFO	Monthly	0	17%	17%	17%	17%	17%	17% per quarter and annually			Calculations as per Financial System. Quarterly reports
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% Forecast accuracy of budget	%	CFO	Quarterly		75%	75%	75%	75%	75%	75% per quarter and annually			Financial Statements comparisons
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% actual payment of deduction of VAT, pension and other third party payments	%	CFO	Quarterly		100%	100%	100%	100%	100%	100% per quarter and annually	100% per quarter and annually	100% per quarter and annually	Compare actuals payment to salary recon
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Services	% surplus funds invested	%	CFO	Quarterly	0.5	100%	100%	100%	100%	100%	100% per quarter and annually	100%	100%	Compare with cash flow

Chief Financial Officer

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Services	% monthly and quarterly financial reports submitted to Council	%	CFO	Quarterly	1	100%	100%	100%	100%	1200%	12 Annually, 4 per Quarter	100%	100%	Mayoral Committee agendas. # monthly and quarterly financial reports submitted to Council / total monthly and quarterly financial
KPA 4: Municipal Financial Viability and	Ensure sound financial viability	Supply Chain and Asset Management	% Compliance with accounting standards and systems (GRAP)	%	CFO	Quarterly		100%	100%	100%	100%	100%	100%	100%	100%	Compare with Audit reports
KPA 1: Municipal Transformation and Organisational Development	Plan for sustainable integrated development and a protective environment	IDP	% SDBIP approved by Mayor by 27 June	%	CFO	Annually	100%	N/A	N/A	N/A	100%	100%	100%	100%	100%	Compilation of SDBIP from 2010/2011 Budget to be approved by 27 June 2010
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects started on time - B&T as per SDBIP	%	CFO	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	# Projects started on time / # projects scheduled to be started according to SDBIP
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed on time - B&T as per SDBIP	%	CFO	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	# Projects completed on time / # projects scheduled to be completed according to SDBIP
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed within budget - B&T as per SDBIP	%	CFO	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	R-value budget spent in accordance to SDBIP / R-value budgeted to be spent

Chief Financial Officer

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measur e	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 5: Good Governanc e and Public Participatio	Resource managemen t internal governanc e and information	Legal Services	% of Labour issues resolved before escalation into formal dispute within department	%	CFO	Quarterly	0.8	80%	80%	100%	100%	100%	100%	100%	100%	Ensure that all personnel comply to internal controls

Chief Financial Officer

CoGTA KPA	Strategic Objective	Programme	Institutional Project/Initiative	Project Directorate	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Annual approval of budget 30 May 2011	Budget & Treasury	CFO	NA	NA	Prepare Draft budget and submit to Council	Final budget preparation, submit to council, approval by council
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Three Year Financial Plan/Budget	Budget & Treasury	CFO	NA	Three Year Financial Plan completed and adopted by Council by end Dec	Plan included in the draft IDP document by end March	Final Plan included in IDP
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Facilitation of approval of draft and final for MTREF	Budget & Treasury	CFO	NA	NA	First draft approval	Final budget approval
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Facilitation of approval of adjustment budget in compliance with MFMA	Budget & Treasury	CFO	NA	Review of approved budget against actual expenditure for 6 months duration period. Obtaining	Adjustment budget approved at council	
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	MFMA implementation, monitoring and compliance plan	Budget & Treasury	CFO	Monthly report on compliance submitted to Mayoral committee and quarterly reports to Council and	NA	NA	NA
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Ongoing Compliance with GRAP statements issued by Accountant General's	Budget & Treasury	CFO	Ensure Financial system is updated with new standards acquired	Monitoring of compliance with GRAP	Monitoring of compliance with GRAP	Monitoring of compliance with GRAP
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Delegation Register	Budget & Treasury	CFO	NA	On-going Compliance with register	On-going Compliance with register	Public consultation in terms of review of budget related policies

Chief Financial Officer

CoGTA KPA	Strategic Objective	Programme	Institutional Project/Init iative	Project Directorat e	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 4: Municipal Financial Viability and Managemen t	Ensure sound financial viability	Implementation of Financial systems, policies and controls, procedures and regulations	Review of Financial/B udget related Policies	Budget & Treasury	CFO	Process to be commenced in relation to public participation as well as ensuring that deliberations	Existing financial policies reviewed and new policies drafted and submitted for consultation	Facilitating the approval of the policy.	Facilitating the approval of the policy.

Infrastructure and Technical Services

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Communication and Customer Care	% external customer satisfaction rating per department (Batho Pele) - ITS	%	ED:ITS	Annual		NA	NA	NA	60%	60%	60%		60%	Survey Results. Internal (Employee) Survey Results. Internal Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for Office of the Municipal Manager is to be calculated. Instruction to all staff to adhere to all Batho Pele principles.
KPA 1: Municipal Transformation and Organisational Development	Build and attract specialised human capital	Employee Attainment	% internal customer satisfaction rating per department (Batho Pele) - Infrastructure and Technical Services	%	ED:ITS	Quarterly		NA	NA	NA	80%	80%	80%		80%	Survey Results. External (Community) Survey Results. External Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for Budget&Treasury Department is to be calculated
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Internal Controls	% of Departmental Recommendations implemented related to Internal Audit Queries per quarter	%	ED:ITS	Quarterly		70%	70%	70%	70%	80%	70%		90%	70%- Calculation from Departmental Results. # Departmental Recommendations implemented for quarter/ Total number recommendations to be implemented for quarter from IA
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% budget variance per directorate - ITS	%	ED:ITS	Quarterly		10%	10%	10%	10%	10%	less than 10%		10%	Calculations as per Financial System. Review of expenditure and adjustment budget if necessary
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% of budget Indirect allocation spent YTD- ITS	%	ED:ITS	Quarterly		15%	40%	70%	100%	100%	100% Annually			Calculations as per Financial System.

Infrastructure and Technical Services

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects started on time according to SDBIP - ITS	%	ED:ITS	Quarterly		70%	70%	70%	70%	80%	70%		90%	# Projects started on time / # projects scheduled to be started according to SDBIP
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed on time according to SDBIP - ITS	%	ED:ITS	Quarterly		70%	70%	70%	70%	80%	70%		90%	# Projects completed on time / # projects scheduled to be completed according to SDBIP
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed within budget according to SDBIP and LSDBIP - ITS	%	ED:ITS	Quarterly		70%	70%	70%	70%	80%	70%		90%	R-value budget spent in accordance to SDBIP / R-value budgeted to be spent
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed that achieved the specifications of the project according to SDBIP and LSDBIP - ITS	%	ED:ITS	Quarterly		90%	90%	90%	90%	95%	95%		95%	# Specifications to be achieved according to project charter / # Specifications achieved

Intergovernmental Relations

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2009 / 2010	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 2: Basic Service Delivery	Advance Community well-being	Community Health & Social Development	% District Municipal Employees aware of HIV/Aids status	%	ED:IGR	Annually	0	NA	NA	NA	60%		60%	80%	100%	# Permanente staff tested with results/ Total # permanent staff employed. These include staff that was tested through the municipal initiative and staff that had them tested privately
KPA 2: Basic Service Delivery	Advance Community well-being	Community Health & Social Development	% permanent employees tested voluntarily for HIV/AIDS through the Municipal initiative	%	ED:IGR	Annually		NA	NA	NA	60%		60%	80%	90%	# Permanente staff tested with results/ Total # permanent staff employed. These include permanent staff that was tested through the municipal initiative only
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Governance and Administration	% District AIDS Council (DAC) resolutions related to GSDM implemented within timeframes	%	ED:IGR	Quarterly		100%	100%	100%	100%		100%	100%	100%	# District Aids Council resolutions implemented within timeframes / # District Council Resolutions taken
KPA 2: Basic Service Delivery	Advance Community well-being	Environmental Health and Waste Management	# water samples from identified municipal networks, borehole and effluent taken per quarter	#	ED:IGR	Quarterly		180	180	180	180		720			Quantity of water samples taken (from identified municipal networks, borehole and effluent) per quarter
KPA 2: Basic Service Delivery	Advance Community well-being	Environmental Health and Waste Management	% of food handling facilities visited per quarter with certificate of acceptability	%	ED:IGR	Quarterly	60%	80%	80%	80%	85%		85%	85%	85%	# food handling facilities visited per quarter with COA / # food handling facilities visited per quarter
KPA 2: Basic Service Delivery	Advance Community well-being	Environmental Health and Waste Management	% of Notifiable diseases investigations done per quarter	%	ED:IGR	Quarterly		100%	100%	100%	100%		100%	100%	100%	# of Notifiable diseases investigations done per quarter / # of Notifiable diseases received per quarter

Intergovernmental Relations

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2009 / 2010	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 2: Basic Service Delivery	Advance Community well-being	Disaster Management and safety	% Disaster incidents reached within 12 Hours of reporting	%	ED:IGR	Quarterly		100%	100%	100%	100%		100%	100%	100%	# disaster incidents reached within 12 hours of being reported / Quantity of Disaster incidents reported
KPA 3: Local Economic Development	Create regional economic growth	Local Economic Growth	% of LED initiatives implemented / # LED projects for 10/11	%	ED:IGR	Quarterly	4	NA	NA	NA	100%		100%	100%	100%	# of LED initiatives implemented / # LED projects for 10/11
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Communication and Customer Care	% internal customer satisfaction rating per department (Batho Pele) - IGR	%	ED:IGR	Quarterly		NA	NA	NA	80%	Reporting only	80%	80%	80%	Internal (Employee) Survey Results. Internal Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for IGR Department is to be calculated. Instruction to all staff to adhere
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and partnerships	Communication and Customer Care	% external customer satisfaction rating per department (Batho Pele) - IGR	%	ED:IGR	Annually	85%	NA	NA	NA	60%		60%	60%	60%	External (Community) Survey Results. External Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for IGR Department is to be calculated
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Financial Management	% of Departmental Recommendations implemented related to Internal Audit Queries per quarter	%	ED:IGR	Quarterly		70%	70%	70%	70%		70%	80%	90%	70%- Calculation from Departmental Results. # Departmental Recommendations implemented for quarter/ Total number recommendations to be implemented for quarter from IA
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% budget variance per directorate YTD- IGR	%	ED:IGR	Quarterly	0	10%	10%	10%	10%		10%	10%	10%	Calculations as per Financial System. Review of expenditure and adjustment budget if necessary

Intergovernmental Relations

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2009 / 2010	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 4: Municipal Financial Viability and Management	Ensure sound financial viability	Budget and Expenditure Management	% of budget Indirect allocation spent YTD- IGR	%	ED:IGR	Quarterly		10%	40%	70%	90%		90%	95%	98%	Calculations as per Financial System.
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects started on time according to SDBIP - IGR	%	ED:IGR	Quarterly		70%	70%	70%	70%		70%	80%	90%	# Projects started on time / # projects scheduled to be started according to SDBIP
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed on time according to SDBIP - IGR	%	ED:IGR	Quarterly		70%	70%	70%	70%		70%	80%	90%	# Projects completed on time / # projects scheduled to be completed according to SDBIP
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed within budget according to SDBIP - IGR	%	ED:IGR	Quarterly		70%	70%	70%	70%		70%	80%	90%	R-value budget spent in accordance to SDBIP / R-value budgeted to be spent
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Project Management	% of projects completed that achieved the specifications of the project according - IGR	%	ED:IGR	Quarterly		90%	90%	90%	90%		90%	95%	95%	# Specifications to be achieved according to project plan / # Specifications achieved

Intergovernmental Relations

CoGTA KPA	Strategic Objective	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2009 / 2010	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Legal Services	% appointment letters and milestones payment agreement signed within 30 days after adjudication of tenders	%	ED:IGR	quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	# appointment letters with milestones payment agreement signed within 30 days after adjudication of tenders for municipality as a whole
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Governance and Administration	% compliance to internal controls	%	ED:IGR	Quarterly		100%	100%	100%	100%	100%	100%	100%	100%	# internal controls complied to / total number internal controls as identified
KPA 5: Good Governance and Public Participation	Resource management internal governance and information systems	Governance and Administration	% IGR (Mayoral & Council) resolutions implemented	%	ED:IGR	Quarterly		NA	NA	NA	100%	100%	100%	100%	100%	# IGR (Mayoral & Council) resolutions implemented / total # (Mayoral & Council) resolutions implemented within time frame
KPA 2: Basic Service Delivery	Provide quality integrated infrastructure and services	Sport, Arts and Culture	%Sporting, arts and culture events that include codes for disabled people	%	ED:IGR	Annually		NA	NA	NA	100%	100%	100%	100%	100%	# Sporting, arts and culture events that include codes for disabled people / # of Sporting, arts and culture events held

Intergovernmental Relations

CoGTA KPA	Strategic Objective	Programme	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 2: Basic Service Delivery	Advance Community well-being	Community Health & Social Development	District HIV/ Aids Capacity Building	ED:IGR	Arrange for training sessions in District and LM's	NA	Arrange for training sessions in District and LM's	NA
KPA 2: Basic Service Delivery	Advance Community well-being	Community Health & Social Development	Disability Framework for the District	ED:IGR	Develop Draft Disability Framework	Develop Final Disability Framework for the District	NA	NA
KPA 2: Basic Service Delivery	Advance Community well-being	Community Health & Social Development	Disability awareness campaigns	ED:IGR	Arrange and co-ordinate activities for the blind	Arrange and co-ordinate activities for people with disabilities	NA	NA
KPA 2: Basic Service Delivery	Advance Community well-being	Community Health & Social Development	Youth centres	ED:IGR	Facilitate the provisioning of equipment and support in the running of the youth centres	Facilitate the provisioning of equipment and support in the running of the youth centres	Facilitate the provisioning of equipment and support in the running of the youth centres	Facilitate the provisioning of equipment and support in the running of the youth centres
KPA 2: Basic Service Delivery	Advance Community well-being	Community Health & Social Development	Develop policy on sport, Arts and Culture	ED:IGR	Develop policy on sport, Arts and Culture	Adoption of policy on Sport, Arts and Culture	NA	NA
KPA 2: Basic Service Delivery	Advance Community well-being	Environmental Health and Waste Management	Food sampling	ED:IGR	Monitor monthly sampling of food at identified premises	Monitor monthly sampling of food at identified premises	Monitor monthly sampling of food at identified premises	Monitor monthly sampling of food at identified premises
KPA 2: Basic Service Delivery	Advance Community well-being	Environmental Health and Waste Management	Water and sampling testing	ED:IGR	NA	Ensure that appropriate and relevant staff are employed to monitor water and air quality	Submit quarterly reports relating to water & air quality standards	Submit quarterly reports relating to water & air quality standards
KPA 2: Basic Service Delivery	Advance Community well-being	Environmental Health and Waste Management	Air Quality and Equipment	ED:IGR	NA	Ensure that appropriate and relevant staff are employed to monitor air quality	Submit quarterly reports relating to air quality standards	NA
KPA 2: Basic Service Delivery	Advance Community well-being	Environmental Health and Waste Management	Finalisation of Integrated Environmental Management Plan	ED:IGR	Monitor and oversee the development of the Integrated Environmental Health management plan	Submit draft IEMP to Council for adoption	Submit final IEMP to Council for adoption and inclusion in IDP	NA
			Investment plan	ED:IGR	Development of investment plan (monitor development by	Development of investment plan (monitor development by	Development of investment plan (monitor development by	Development of investment plan (ensure adoption of

Corporate Services

CoGTA KPA	Objective Results	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 5: Good Governance and Public Participation	Ensure environmental sustainability	Communication and Customer Care	% external customer satisfaction rating per department (Batho Pele) - Corporate Services	%	ED:CS	Annual	0.85	NA	NA	NA	60%	60%	60%		60%	External (Community) Survey Results. External Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for Budget&Treasury Department is to be calculated
KPA 1: Municipal Transformation and Organisational	Loyalty to the municipality	Employee Attainment	% internal customer satisfaction rating per department (Batho Pele) - Corporate Services	%	ED:CS	Quarterly		NA	NA	NA	80%	80%	80%	80%	80%	Internal (Employee) Survey Results. Internal Satisfaction survey to be in accordance with Batho Pele 8 principles whereby overall score for Office of the Municipal Manager is to be
KPA 5: Good Governance and Public Participation	Effective, efficient and economical services	Internal Controls	% of Departmental Recommendations implemented related to Internal Audit Queries per quarter	%	ED:CS	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	70%- Calculation from Departmental Results. # Departmental Recommendations implemented for quarter/ Total number recommendations to be implemented for quarter from IA
KPA 4: Municipal Financial Viability and	Sustainable Municipal Growth	Budget and Expenditure Management	% budget variance per directorate - CORP	%	ED:CS	Quarterly	10%	10%	10%	10%	10%	10%	less than 10%	10%	10%	Calculations as per Financial System. Review of expenditure and adjustment budget if necessary
KPA 4: Municipal Financial Viability and Management	Sustainable Municipal Growth	Budget and Expenditure Management	% of budget Indirect allocation spent YTD (CS)	%	ED:CS	Quarterly	80%	20%	40%	65%	90%	90%	Not less than 90% Annually	100%	100%	Calculations as per Financial System.
KPA 2: Basic Service Delivery	Satisfied clients	Project Management	% of projects started on time - according to SDBIP - CS	%	ED:CS	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	# Projects started on time / # projects scheduled to be started according to SDBIP
KPA 2: Basic Service Delivery	Satisfied clients	Project Management	% of projects completed on time according to SDBIP - CS	%	ED:CS	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	# Projects completed on time / # projects scheduled to be completed according to SDBIP

Corporate Services

CoGTA KPA	Objective Results	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 2: Basic Service Delivery	Satisfied clients	Project Management	% of projects completed within budget according to SDBIP - CS	%	ED:CS	Quarterly		70%	70%	70%	70%	70%	70%	80%	90%	R-value budget spent in accordance to SDBIP / R-value budgeted to be spent
KPA 2: Basic Service Delivery	Satisfied clients	Project Management	% of projects completed that achieved the specifications of the project according to SDBIP - CS	%	ED:CS	Quarterly		90%	90%	90%	90%	90%	95%	95%	95%	# Specifications to be achieved according to project charter / # Specifications achieved
KPA 5: Good Governance and Public Participation	Effective, efficient and economical services	Governance and Administration	% of Documents received and captured and distributed within 48 hours	%	ED:CS	Monthly	0.85	80%	80%	85%	90%	90%	90% by end of 4th Quarter	90%	90%	Quantity of Documents received and captured and distributed within 48 hours / Quantity of Documents received
KPA 5: Good Governance and Public Participation	Making informed decision	Legal Services	% Service level agreements drafted and signed per department within 30 days after adjudication of	%	ED:CS	quarterly	100%	100%	100%	100%	100%	100%	100%	100%	100%	# Service Level Agreements signed within 30 days/ # tender adjudicated
KPA 1: Municipal Transformation and Organisational Development	Loyalty to the municipality	Employee Attainment	% staff turnover rate	%	ED:CS	Quarterly	7%	NA	NA	NA	5%	5%	less than 5%	5%	5%	# Current full time employees YTD / Total number full time employees YTD
KPA 1: Municipal Transformation and Organisational Development	Loyalty to the municipality	Employee Attainment	% of employees awarded bursaries per annum	%	ED:CS	Annually	20%	N/A	N/A	N/A	5%	5%	5%			# Employees awarded bursaries/ total # of permanent employees
KPA 1: Municipal Transformation and Organisational Development	Effective, efficient and economical services	Capacity Building and training	% skills levy received in rebate from LG SETA	%	ED:CS	annually	47%	N/A	N/A	N/A	50%	50%	50%	50%	50%	R-value skills levy received in rebate from LG SETA / R-value skills levy expected to be received in rebate from LG SETA

Corporate Services

CoGTA KPA	Objective Results	Programme	Key Performance Indicator	Measure	KPI owner	Frequency	Status 2009 / 2010	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2010 / 2011	Target 2011/2012	20/12/2013	Instruction
KPA 1: Municipal Transformation and Organisational Development	Effective, efficient and economical services	Human Resource Management	% CV summaries submitted to accounting officer within 21 days of close of applications	%	ED:CS			100%	100%	100%	100%	100%	100%	100%	100%	# CV summaries submitted to accounting officer within 21 days of close of applications / # Applications

Corporate Services

CoGTA KPA	Strategic Objective	Programme	Institutional Project/Initiative	Project OWNER	Activity 1st qtr	Activity 2nd qtr	Activity 3rd qtr	Activity 4th qtr
KPA 5: Good Governance and Public Participation	Develop internal and external Stakeholder relationships and	Communication and Customer Care	Internal Survey	ED:CS	Develop Questionnaires to conduct the survey	Distribute questionnaires to all Departments	Analyse feedback and report	Analyse feedback and report
KPA 1: Municipal Transformation and Organisationa	Build and attract specialised human capital	Human Resource Management	Employment Equity Plan	ED:CS	NA	NA	Obtain information for compiling the EE plan	Complete and submit EE Plan
KPA 5: Good Governance and Public Participation	Resource management internal governance and information	Governance and Administration	Policy standardisation	ED:CS	All district municipality policies reviewed	Standardised policy framework for district	Standardised policy framework for LMs	NA

SUMMARY OF OPERATING BUDGET FOR :

ANNEXURE B 1

2010/2011

NOTES	BUDGET FOR 2010/2011	BUDGET FOR QUARTER 1	ACTUAL FOR QUARTER 1	% FROM TOTAL BUDGE	BUDGET FOR 2011/2012	BUDGET FOR 2012/2013
	5.70%				6.20%	5.90%
		CHANGE % PER QUARTER				
EXPENDITURE		25%				
EMPLOYEE/COUNCILLORS RELATED COST						
EMPLOYEE SALARIES AND ALLOWANCES	91,950,035	22,987,509		0.00%	95,797,768	101,442,655
EMPLOYEE SOCIAL CONTRIBUTIONS	20,910,601	5,227,650		0.00%	22,186,431	23,612,700
REMUNERATION OF COUNCILLORS	7,665,660	1,916,415		0.00%	8,140,930	8,621,245
TOTAL EMPLOYEE/COUNCILLORS RELATED COST	120,526,296	30,131,574	0	0.00%	126,125,129	133,676,600
GENERAL EXPENDITURE						
GENERAL EXPEND - DEPARTMENTS	36,683,857	9,170,964		0.00%	39,247,128	41,790,331
GENERAL EXPEND - FIN SERVICES	8,076,363	2,019,091		0.00%	8,577,025	9,083,008
GENERAL EXPEND - BULK PURCHASE	86,841,220	21,710,305	0	0.00%	62,110,015	64,015,275
PURCHASE OF ELECTRICITY	85,041,220	21,260,305		0.00%	90,313,770	95,642,300
PURCHASE OF WATER	1,800,000	450,000		0.00%	1,911,600	2,024,385
GENERAL EXPEND - CONTRACTED SERVICES	19,032,090	4,758,023		0.00%	19,104,775	17,985,195
LOSS ON THE SALE OF ASSETS	90	23		0.00%	95	100
COLLECTION COST	500,000	125,000		0.00%	530,000	561,270
TOTAL GENERAL EXPENDITURE	151,133,620	37,783,405	0	0.00%	159,684,393	167,086,589
REPAIR AND MAINTENANCE	17,570,930	4,392,733		0.00%	18,630,199	19,388,169
INTER-DEPARTMENTAL CHARGES	30,128,040	7,532,010		0.00%	31,995,735	33,883,285
DEPRECIATION	18,524,318	4,631,080		0.00%	19,672,829	20,832,758
CONTRIBUTIONS TO PROVISIONS						
CONTR - PROVISION FOR BAD DEBTS	13,613,384	3,403,346		0.00%	14,457,409	15,310,405
CONTR - PROVISION FOR LEAVE	3,000,000	750,000		0.00%	3,171,000	3,358,090
OTHER - PROVISIONS	3,000,000	750,000		0.00%	3,271,700	3,307,400
TOTAL CONTRIBUTIONS TO PROVISIONS	19,613,384	4,903,346	0	0.00%	20,900,109	21,975,895
CONTRIBUTIONS FROM PROVISIONS						
CONTR - PROVISION FOR BAD DEBTS	0	0		#DIV/0!	0	0
CONTR - PROVISION FOR LEAVE	3,000,000	750,000		0.00%	3,171,000	3,358,090
OTHER - PROVISIONS	1,333,145	333,286		0.00%	1,401,135	1,465,585
TOTAL CONTRIBUTIONS FROM PROVISIONS	4,333,145	1,083,286	0	0.00%	4,572,135	4,823,675
TOTAL EXPENDITURE (GROSS)	353,163,443	88,290,861	0	0.00%	372,436,259	392,019,621
LESS : AMOUNTS CHARGED OUT	-6,754,765	-1,688,691		0.00%	-7,173,535	-7,596,765
TOTAL EXPENDITURE (NETT)	346,408,678	86,602,170	0	0.00%	365,262,724	384,422,856

SUMMARY OF OPERATING BUDGET FOR 2009/2010

ANNEXURE B 1

	N O T E S	BUDGET FOR 2009/2010	BUDGET FOR QUARTER 1	ACTUAL FOR QUARTER 1		BUDGET FOR 2010/2011	BUDGET FOR 2011/2012
INCOME		5.70%				6.20%	5.90%
USER/LEVIED CHARGES							
ASSESSMENT RATES		45,093,200	11,273,300	0.00%		47,888,980	50,714,430
REFUSE REMOVAL		14,410,000	3,602,500	0.00%		15,303,420	16,206,320
ELECTRICITY		64,347,220	16,086,805	0.00%		68,336,700	72,368,600
SELLING OF PRE-PAID ELECTRICITY		40,019,500	10,004,875	0.00%		42,500,700	45,008,240
WATER		20,788,900	5,197,225	0.00%		22,077,810	23,380,400
SEWERAGE FEES		15,189,130	3,797,283	0.00%		16,130,850	17,082,570
TOTAL USER/LEVIED CHARGES		199,847,950	49,961,988	0	0.00%	212,238,460	224,760,560
TOTAL TARIFF CHARGES LEVIED		695,740	173,935	0.00%		738,875	782,470
TARIFF CHARGES OTHER		2,579,765	644,941	0.00%		2,739,685	2,900,825
GOVERNMENT GRANT AND SUBSIDIES - OPERATIONAL		87,601,750	21,900,438	0.00%		98,724,785	108,626,300
GOVERNMENT GRANT AND SUBSIDIES - CAPITAL	1	28,391,250	7,097,813	0.00%		34,720,750	43,547,450
FINES		5,522,270	1,380,568	0.00%		5,864,585	6,210,535
INTEREST		8,640,010	2,160,003	0.00%		9,159,760	9,700,185
RENT FACILITIES AND EQUIPMENT		1,395,880	348,970	0.00%		1,482,370	1,569,791
LICENSES AND PERMITS		2,016,710	504,178	0.00%		2,141,745	2,268,105
AGENCY SERVICES		2,500,000	625,000	0.00%		2,655,000	2,811,645
PROFIT SALE OF ASSETS		3,714,615	928,654	0.00%		3,944,925	4,177,680
OTHER INCOME		1,964,699	491,175	0.00%		812,060	859,925
SUB-TOTAL OPERATING INCOME GENERATED		344,870,639	85,217,660	0	0.00%	375,223,000	408,215,471
LESS : INCOME FOREGONE		-4,567,905	-1,141,976	0.00%		-4,729,635	-5,008,685
TOTAL DIRECT OPERATING INCOME GENERATED		340,302,734	85,075,684	0	0.00%	370,493,365	403,206,786
INTERNAL TRANSFERS		23,373,275	5,843,319	0.00%		24,822,200	26,286,520
TOTAL OPERATING INCOME		363,676,009	90,919,002	0	0.00%	395,315,565	429,493,306
TOTAL OPERATING SURPLUS / (DEFICIT)	1	R 17,267,331	R 4,316,833	R 0	0.00%	R 30,052,841	R 45,070,450
INCOME STATEMENT							
TOTAL EXPENDITURE		346,408,678	86,602,170	0.00%		365,262,724	384,422,856
TOTAL OPERATING INCOME		363,676,009	90,919,002	0.00%		395,315,565	429,493,306
TOTAL OPERATING SURPLUS / DEFICIT		R 17,267,331	R 4,316,833	R 0	0.00%	R 30,052,841	R 45,070,450
ADD TRANSFERS TO OTHER RESERVES							
TRANSFERS TO AFF		1,824,800	456,200	0.00%		2,915,950	3,482,940
TRANSFERS TO GOVERNMENT GRANT RESERVES	1	28,391,250	7,097,813	0.00%		34,720,750	43,547,450
TOTAL TRANSFERS TO OTHER RESERVES		30,216,050	7,554,013	0	0.00%	37,636,700	47,030,390
LESS TRANSFERS FROM OTHER RESERVES							
TRANSFERS FROM AFF		0	0	#DIV/0!		0	0
TRANSFERS FROM NDR TO OFFSET DEPRECIATION	2	14,718,545	3,679,636	0.00%		15,631,095	16,553,329
TOTAL TRANSFERS FROM OTHER RESERVES		14,718,545	3,679,636	0	0.00%	15,631,095	16,553,329
CLOSING UNAPPROP SURPLUS/DEFICIT		1,769,826	442,457	0	0.00%	8,047,236	14,593,389
COMMITTED FUNDS NOT IN BUDGET							
LOANS TO BE REDEEMED		14,000	3,500	0.00%		14,000	14,000
VEHICLES LOANS TO BE REDEEMED		1,356,462	339,116	0.00%		1,660,976	1,757,581
NEW VEHICLES LOANS TO BE REDEEMED		303,750	75,938	0.00%		303,750	345,680
COMMITTED FUNDS NOT IN BUDGET		1,674,212	418,553	0	0.00%	1,978,726	2,117,261
TOTAL OPERATING SURPLUS / DEFICIT		95,814	23,904	0	0.00%	6,068,510	12,476,128
TOTAL SUBSIDY 11 000 INDIGENTS & FREE WATER		29,464,060	7,366,015	0.00%		31,970,615	33,856,890

NOTES

1 Surplus includes capital government grant which are appropriated to the capital expenditure budget

SUMMARY OF TOWN ENGINEER BUDGET FOR :

ANNEXURE B2

2010/2011											
BUDGET FOR 2010/2011	TOTAL PLANNED QUARTER 1	TOTAL ACTUAL QUARTER 1	TOTAL PLANNED QUARTER 2	TOTAL ACTUAL QUARTER 2	% FROM TOTAL	TOTAL PLANNED QUARTER 3	TOTAL ACTUAL QUARTER 3	TOTAL PLANNED QUARTER 4	TOTAL ACTUAL QUARTER 4	TOTAL PLANNED 2010/2011	TOTAL ACTUAL 2010/2011
EXPENDITURE											
EMPLOYEE/COUNCILLORS RELATED COST											
EMPLOYEE SALARIES AND ALLOWANCES	18,226,295	4,556,574		9,113,148	0.00%	13,669,721	0	18,226,295	0	18,226,295	0
EMPLOYEE SOCIAL CONTRIBUTIONS	3,914,510	978,628		1,957,255	0.00%	2,935,883		3,914,510	0	3,914,510	0
RENUMERATION OF COUNCILLORS	0	0		0	#DIV/0!	0		0		0	0
TOTAL EMPLOYEE/COUNCILLORS RELATED COST	22,140,805	5,535,201	0	11,070,403	0.00%	16,605,604	0	22,140,805	0	22,140,805	0
GENERAL EXPENDITURE											
GENERAL EXPEND - DEPARTMENTS	12,162,545	3,040,636	0	6,081,273	0.00%	9,121,909		12,162,545	0	12,162,545	0
GENERAL EXPEND - FIN SERVICES	52,383	13,096	0	26,192	0.00%	39,287		52,383		52,383	0
GENERAL EXPEND - BULK PURCHASE	1,800,000	450,000	0	900,000	0.00%	1,350,000	0	1,800,000	0	1,800,000	0
PURCHASE OF ELECTRICITY	0	0		0	#DIV/0!	0		0		0	0
PURCHASE OF WATER	1,800,000	450,000		900,000	0.00%	1,350,000		1,800,000	0	1,800,000	0
GENERAL EXPEND - CONTRACTED SERVICES	440,000	110,000		220,000	0.00%	330,000		440,000		440,000	0
LOSS ON THE SALE OF ASSETS	0	0		0	#DIV/0!	0		0		0	0
COLLECTION COST	0	0		0	#DIV/0!	0		0		0	0
TOTAL GENERAL EXPENDITURE	14,454,928	3,613,732	0	7,227,464	0.00%	10,841,196	0	14,454,928	0	14,454,928	0
REPAIR AND MAINTENANCE	8,334,510	2,083,628		4,167,255	0.00%	6,250,883		8,334,510		8,334,510	0
INTER-DEPARTMENTAL CHARGES	17,245,335	4,311,334		8,622,668	0.00%	12,934,001		17,245,335		17,245,335	0
DEPRECIATION	11,827,290	2,956,823		5,913,645	0.00%	8,870,468		11,827,290		11,827,290	0
CONTRIBUTIONS TO PROVISIONS											
CONTR - PROVISION FOR BAD DEBTS	3,237,701	809,425		1,618,851	0.00%	2,428,276		3,237,701		3,237,701	0
CONTR - PROVISION FOR LEAVE	0	0		0	#DIV/0!	0		0		0	0
OTHER - PROVISIONS	0	0		0	#DIV/0!	0		0		0	0
TOTAL CONTRIBUTIONS TO PROVISIONS	3,237,701	809,425	0	1,618,851	0.00%	2,428,276	0	3,237,701	0	3,237,701	0
CONTRIBUTIONS FROM PROVISIONS											
CONTR - PROVISION FOR BAD DEBTS	0	0		0	#DIV/0!	0		0		0	0
CONTR - PROVISION FOR LEAVE	0	0		0	#DIV/0!	0		0		0	0
TOTAL CONTRIBUTIONS FROM PROVISIONS	0	0	0	0	#DIV/0!	0	0	0	0	0	0
TOTAL EXPENDITURE (GROSS)	77,240,569	19,310,142	0	38,620,285	0.00%	57,930,427	0	77,240,569	0	77,240,569	0
LESS : AMOUNTS CHARGED OUT	-1,350,375	-337,594		-675,188	0.00%	-1,012,781		-1,350,375		-1,350,375	0
TOTAL EXPENDITURE (NETT)	75,890,194	18,972,549	0	37,945,097	0.00%	56,917,646	0	75,890,194	0	75,890,194	0
INCOME											
USER/LEVIED CHARGES											
ASSESSMENT	0	0		0	#DIV/0!	0		0		0	0
REFUSE REMOVAL	0	0		0	#DIV/0!	0		0		0	0
SELLING OF ELECTRICITY	0	0		0	#DIV/0!	0		0		0	0
SELLING OF PRE-PAID ELECTRICITY	0	0		0	#DIV/0!	0		0		0	0
SELLING OF WATER	20,788,900	5,197,225		10,394,450	0.00%	15,591,675		20,788,900		20,788,900	0
SEWERAGE FEES	15,189,130	3,797,283		7,594,565	0.00%	11,391,848		15,189,130		15,189,130	0
TOTAL USER/LEVIED CHARGES	35,978,030	8,994,508	0	17,989,015	0.00%	26,983,523	0	35,978,030	0	35,978,030	0
TOTAL TARIFF CHARGES LEVIED	0	0		0	#DIV/0!	0		0		0	0
TARRIF CHARGES OTHER	142,920	35,730		71,460	0.00%	107,190		142,920		142,920	0
GOVERNMENT GRANT AND SUBSIDIES	1,383,750	345,938		691,875	0.00%	1,037,813		1,383,750		1,383,750	0
FINES	0	0		0	#DIV/0!	0		0		0	0
INTEREST	0	0		0	#DIV/0!	0		0		0	0
RENT FACILITIES AND EQUIPMENT	89,425	22,356		44,713	0.00%	67,069		89,425		89,425	0
LICENSES AND PERMITS	0	0		0	#DIV/0!	0		0		0	0
AGENCY SERVICES	0	0		0	#DIV/0!	0		0		0	0
PROFIT SALE OF ASSETS	0	0		0	#DIV/0!	0		0		0	0
OTHER INCOME	13,500	3,375		6,750	0.00%	10,125		13,500		13,500	0
SUB-TOTAL OPERATING INCOME GENERATED	37,607,625	9,401,906	0	18,803,813	0.00%	28,205,719	0	37,607,625	0	37,607,625	0
LESS : INCOME FOREGONE	0	0		0	#DIV/0!	0		0		0	0
TOTAL DIRECT OPERATING INCOME GENERATED	37,607,625	9,401,906	0	18,803,813	0.00%	28,205,719	0	37,607,625	0	37,607,625	0
INTERNAL TRANSFERS	12,686,530	3,171,633		6,343,265	0.00%	9,514,898		12,686,530		12,686,530	0
TOTAL OPERATING INCOME	50,294,155	12,573,539	0	25,147,078	0.00%	37,720,616	0	50,294,155	0	50,294,155	0
TOTAL OPERATING SURPLUS / (DEFICIT)	-25,596,039	-6,399,010	0	-12,798,020	0.00%	-19,197,029	0	-25,596,039	0	-25,596,039	0
LESS TRANS FROM NDR TO OFFSET DEPRECIATION	0	0		0	#DIV/0!	0		0		0	0
TOTAL OPERATING SURPLUS / (DEFICIT)	-25,596,039	-6,399,010	0	-12,798,020	0.00%	-19,197,029	0	-25,596,039	0	-25,596,039	0

DIRECTOR TECHNICAL SERVICES

MAYOR / DATE
B. M. VILAKAZI

MUNICIPAL MANAGER / DATE

SUMMARY OF ELECTRICITY BUDGET FOR :

ANNEXURE B 3

	2010/2011											
	BUDGET FOR 2010/2011	TOTAL PLANNED QUARTER 1	TOTAL ACTUAL QUARTER 1	TOTAL PLANNED QUARTER 2	TOTAL ACTUAL QUARTER 2	% FROM TOTAL	TOTAL PLANNED QUARTER 3	TOTAL ACTUAL QUARTER 3	TOTAL PLANNED QUARTER 4	TOTAL ACTUAL QUARTER 4	TOTAL PLANNED 2010/2011	TOTAL ACTUAL 2010/2011
EXPENDITURE												
EMPLOYEE/COUNCILLORS RELATED COST												
EMPLOYEE SALARIES AND ALLOWANCES	4,734,360	1,183,590		2,367,180		0.00%	3,550,770	0	4,734,360	0	4,734,360	0
EMPLOYEE SOCIAL CONTRIBUTIONS	1,144,405	286,101		572,203		0.00%	858,304		1,144,405	0	1,144,405	0
RENUMERATION OF COUNCILLORS	0	0		0		#DIV/0!	0		0		0	0
TOTAL EMPLOYEE/COUNCILLORS RELATED COST	5,878,765	1,469,691	0	2,939,383	0	0.00%	4,409,074	0	5,878,765	0	5,878,765	0
GENERAL EXPENDITURE												
GENERAL EXPEND - DEPARTMENTS	1,536,920	384,230	0	768,460		0.00%	1,152,690		1,536,920	0	1,536,920	0
GENERAL EXPEND - FIN SERVICES	1,940	485	0	970		0.00%	1,455		1,940		1,940	0
GENERAL EXPEND - BULK PURCHASE	85,041,220	21,260,305	0	42,520,610	0	0.00%	63,780,915	0	85,041,220	0	85,041,220	0
PURCHASE OF ELECTRICITY	85,041,220	21,260,305		42,520,610		0.00%	63,780,915		85,041,220		85,041,220	0
PURCHASE OF WATER	0	0		0		#DIV/0!	0		0		0	0
GENERAL EXPEND - CONTRACTED SERVICES	3,260,630	815,158		1,630,315		0.00%	2,445,473		3,260,630		3,260,630	0
LOSS ON THE SALE OF ASSETS	0	0		0		#DIV/0!	0		0		0	0
COLLECTION COST	0	0		0		#DIV/0!	0		0		0	0
TOTAL GENERAL EXPENDITURE	89,840,710	22,460,178	0	44,920,355	0	0.00%	67,380,533	0	89,840,710	0	89,840,710	0
REPAIR AND MAINTENANCE	4,508,185	1,127,046		2,254,093		0.00%	3,381,139		4,508,185		4,508,185	0
INTER-DEPARTMENTAL CHARGES	9,395,150	2,348,788		4,697,575		0.00%	7,046,363		9,395,150		9,395,150	0
DEPRECIATION	1,869,775	467,444		934,888		0.00%	1,402,331		1,869,775		1,869,775	0
CONTRIBUTIONS TO PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	5,791,248	1,447,812		2,895,624		0.00%	4,343,436		5,791,248		5,791,248	0
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0		0	0
OTHER - PROVISIONS	0	0		0		#DIV/0!	0		0		0	0
TOTAL CONTRIBUTIONS TO PROVISIONS	5,791,248	1,447,812	0	2,895,624	0	0.00%	4,343,436	0	5,791,248	0	5,791,248	0
CONTRIBUTIONS FROM PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	0	0		0		#DIV/0!	0		0		0	0
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0		0	0
TOTAL CONTRIBUTIONS FROM PROVISIONS	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
TOTAL EXPENDITURE (GROSS)	117,283,833	29,320,958	0	58,641,917	0	0.00%	87,962,875	0	117,283,833	0	117,283,833	0
LESS : AMOUNTS CHARGED OUT	-2,530	-633		-1,265		0.00%	-1,898		-2,530		-2,530	0
TOTAL EXPENDITURE (NETT)	117,281,303	29,320,326	0	58,640,652	0	0.00%	87,960,977	0	117,281,303	0	117,281,303	0
INCOME												
USER/LEVIED CHARGES												
ASSESSMENT	0	0		0		#DIV/0!	0		0		0	0
REFUSE REMOVAL	0	0		0		#DIV/0!	0		0		0	0
SELLING OF ELECTRICITY	64,347,220	16,086,805		32,173,610		0.00%	48,260,415		64,347,220		64,347,220	0
SELLING OF PRE-PAID ELECTRICITY	40,019,500	10,004,875		20,009,750		0.00%	30,014,625		40,019,500		40,019,500	0
SELLING OF WATER	0	0		0		#DIV/0!	0		0		0	0
SEWERAGE FEES	0	0		0		#DIV/0!	0		0		0	0
TOTAL USER/LEVIED CHARGES	104,366,720	26,091,680	0	52,183,360	0	0.00%	78,275,040	0	104,366,720	0	104,366,720	0
TOTAL TARIFF CHARGES LEVIED	695,740	173,935		347,870		0.00%	521,805		695,740		695,740	0
TARRIF CHARGES OTHER	1,570,170	392,543		785,085		0.00%	1,177,628		1,570,170		1,570,170	0
GOVERNMENT GRANT AND SUBSIDIES	0	0		0		#DIV/0!	0		0		0	0
FINES	0	0		0		#DIV/0!	0		0		0	0
INTEREST	0	0		0		#DIV/0!	0		0		0	0
RENT FACILITIES AND EQUIPMENT	6,685	1,671		3,343		0.00%	5,014		6,685		6,685	0
LICENSES AND PERMITS	0	0		0		#DIV/0!	0		0		0	0
AGENCY SERVICES	0	0		0		#DIV/0!	0		0		0	0
PROFIT SALE OF ASSETS	0	0		0		#DIV/0!	0		0		0	0
OTHER INCOME	38,995	9,749		19,498		0.00%	29,246		38,995		38,995	0
SUB-TOTAL OPERATING INCOME GENERATED	106,678,310	26,669,578	0	53,339,155	0	0.00%	80,008,733	0	106,678,310	0	106,678,310	0
LESS : INCOME FOREGONE	0	0		0		#DIV/0!	0		0		0	0
TOTAL DIRECT OPERATING INCOME GENERATED	106,678,310	26,669,578	0	53,339,155	0	0.00%	80,008,733	0	106,678,310	0	106,678,310	0
INTERNAL TRANSFERS	10,493,195	2,623,299		5,246,598		0.00%	7,869,896		10,493,195		10,493,195	0
TOTAL OPERATING INCOME	117,171,505	29,292,876	0	58,585,753	0	0.00%	87,878,629	0	117,171,505	0	117,171,505	0
TOTAL OPERATING SURPLUS / (DEFICIT)	-109,798	-27,450	0	-54,899	0	0.00%	-82,349	0	-109,798	0	-109,798	0
LESS TRANS FROM NDR TO OFFSET DEPRECIATION	0	0		0		#DIV/0!	0		0		0	0
TOTAL OPERATING SURPLUS / (DEFICIT)	3,734,295	933,574	0	1,867,148	0	0.00%	2,800,721	0	3,734,295	0	3,734,295	0

DIRECTOR TECHNICAL SERVICES

MAYOR / DATE
B. M. VILAKAZI

MUNICIPAL MANAGER / DATE

SUMMARY OF PUBLIC SAFETY BUDGET FOR :

ANNEXURE B 4

2010/2011												
	BUDGET FOR 2010/2011	TOTAL PLANNED QUARTER 1	TOTAL ACTUAL QUARTER 1	TOTAL PLANNED QUARTER 2	TOTAL ACTUAL QUARTER 2	% FROM TOTAL	TOTAL PLANNED QUARTER 3	TOTAL ACTUAL QUARTER 3	TOTAL PLANNED QUARTER 4	TOTAL ACTUAL QUARTER 4	TOTAL PLANNED 2010/2011	TOTAL ACTUAL 2010/2011
EXPENDITURE												
EMPLOYEE/COUNCILLORS RELATED COST												
EMPLOYEE SALARIES AND ALLOWANCES	13,421,674	3,355,419	0	6,710,837		0.00%	10,066,256	0	13,421,674	0	13,421,674	0
EMPLOYEE SOCIAL CONTRIBUTIONS	3,236,080	809,020		1,618,040		0.00%	2,427,060		3,236,080	0	3,236,080	0
RENUMERATION OF COUNCILLORS	0	0		0		#DIV/0!	0		0	0	0	0
TOTAL EMPLOYEE/COUNCILLORS RELATED COST	16,657,754	4,164,439	0	8,328,877	0	0.00%	12,493,316	0	16,657,754	0	16,657,754	0
GENERAL EXPENDITURE												
GENERAL EXPEND - DEPARTMENTS	1,342,267	335,567	0	671,134		0.00%	1,006,700		1,342,267	0	1,342,267	0
GENERAL EXPEND - FIN SERVICES	257,140	64,285	0	128,570		0.00%	192,855		257,140	0	257,140	0
GENERAL EXPEND - BULK PURCHASE	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
PURCHASE OF ELECTRICITY	0	0		0		#DIV/0!	0		0	0	0	0
PURCHASE OF WATER	0	0		0		#DIV/0!	0		0	0	0	0
GENERAL EXPEND - CONTRACTED SERVICES	2,781,925	695,481		1,390,963		0.00%	2,086,444		2,781,925	0	2,781,925	0
LOSS ON THE SALE OF ASSETS	90	23		45		0.00%	68		90	0	90	0
COLLECTION COST	0	0		0		#DIV/0!	0		0	0	0	0
TOTAL GENERAL EXPENDITURE	4,381,422	1,095,356	0	2,190,711	0	0.00%	3,286,067	0	4,381,422	0	4,381,422	0
REPAIR AND MAINTENANCE	2,123,040	530,760		1,061,520		0.00%	1,592,280		2,123,040	0	2,123,040	0
INTER-DEPARTMENTAL CHARGES	202,485	50,621		101,243		0.00%	151,864		202,485	0	202,485	0
DEPRECIATION	582,530	145,633		291,265		0.00%	436,898		582,530	0	582,530	0
CONTRIBUTIONS TO PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	0	0		0		#DIV/0!	0		0	0	0	0
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0	0	0	0
OTHER - PROVISIONS	0	0		0		#DIV/0!	0		0	0	0	0
TOTAL CONTRIBUTIONS TO PROVISIONS	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
CONTRIBUTIONS FROM PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	0	0		0		#DIV/0!	0		0	0	0	0
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0	0	0	0
TOTAL CONTRIBUTIONS FROM PROVISIONS	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
TOTAL EXPENDITURE (GROSS)	23,947,231	5,986,808	0	11,973,616	0	0.00%	17,960,423	0	23,947,231	0	23,947,231	0
LESS : AMOUNTS CHARGED OUT	0	0		0		#DIV/0!	0		0	0	0	0
TOTAL EXPENDITURE (NETT)	23,947,231	5,986,808	0	11,973,616	0	0.00%	17,960,423	0	23,947,231	0	23,947,231	0
INCOME												
USER/LEVIED CHARGES												
ASSESSMENT	0	0		0		#DIV/0!	0		0	0	0	0
REFUSE REMOVAL	0	0		0		#DIV/0!	0		0	0	0	0
SELLING OF ELECTRICITY	0	0		0		#DIV/0!	0		0	0	0	0
SELLING OF PRE-PAID ELECTRICITY	0	0		0		#DIV/0!	0		0	0	0	0
SELLING OF WATER	0	0		0		#DIV/0!	0		0	0	0	0
SEWERAGE FEES	0	0		0		#DIV/0!	0		0	0	0	0
TOTAL USER/LEVIED CHARGES	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
TOTAL TARIFF CHARGES LEVIED	0	0		0		#DIV/0!	0		0	0	0	0
TARRIF CHARGES OTHER	95,130	23,783		47,565		0.00%	71,348		95,130	0	95,130	0
GOVERNMENT GRANT AND SUBSIDIES	0	0		0		#DIV/0!	0		0	0	0	0
FINES	5,521,685	1,380,421		2,760,843		0.00%	4,141,264		5,521,685	0	5,521,685	0
INTEREST	0	0		0		#DIV/0!	0		0	0	0	0
RENT FACILITIES AND EQUIPMENT	0	0		0		#DIV/0!	0		0	0	0	0
LICENSES AND PERMITS	2,016,710	504,178		1,008,355		0.00%	1,512,533		2,016,710	0	2,016,710	0
AGENCY SERVICES	2,500,000	625,000		1,250,000		0.00%	1,875,000		2,500,000	0	2,500,000	0
PROFIT SALE OF ASSETS	0	0		0		#DIV/0!	0		0	0	0	0
OTHER INCOME	139,030	34,758		69,515		0.00%	104,273		139,030	0	139,030	0
SUB-TOTAL OPERATING INCOME GENERATED	10,272,555	2,568,139	0	5,136,278	0	0.00%	7,704,416	0	10,272,555	0	10,272,555	0
LESS : INCOME FOREGONE	0	0		0		#DIV/0!	0		0	0	0	0
TOTAL DIRECT OPERATING INCOME GENERATED	10,272,555	2,568,139	0	5,136,278	0	0.00%	7,704,416	0	10,272,555	0	10,272,555	0
INTERNAL TRANSFERS	0	0		0		#DIV/0!	0		0	0	0	0
TOTAL OPERATING INCOME	10,272,555	2,568,139	0	5,136,278	0	0.00%	7,704,416	0	10,272,555	0	10,272,555	0
TOTAL OPERATING SURPLUS / (DEFICIT)	-13,674,676	-3,418,669	0	-6,837,338	0	0.00%	-10,256,007	0	-13,674,676	0	-13,674,676	0
LESS TRANS FROM NDR TO OFFSET DEPRECIATION	0	0		0		#DIV/0!	0		0	0	0	0
TOTAL OPERATING SURPLUS / (DEFICIT)	-13,674,676	-3,418,669	0	-6,837,338	0	0.00%	-10,256,007	0	-13,674,676	0	-13,674,676	0

DIRECTOR PUBLIC SAFETY

MAYOR / DATE
B. M. VILAKAZI

MUNICIPAL MANAGER / DATE

SUMMARY OF COMMUNITY & HEALTH BUDGET FOR :

ANNEXURE B 5

	2010/2011											
	BUDGET FOR 2010/2011	TOTAL PLANNED QUARTER 1	TOTAL ACTUAL QUARTER 1	TOTAL PLANNED QUARTER 2	TOTAL ACTUAL QUARTER 2	% FROM TOTAL	TOTAL PLANNED QUARTER 3	TOTAL ACTUAL QUARTER 3	TOTAL PLANNED QUARTER 4	TOTAL ACTUAL QUARTER 4	TOTAL PLANNED 2010/2011	TOTAL ACTUAL 2010/2011
EXPENDITURE												
EMPLOYEE/COUNCILLORS RELATED COST												
EMPLOYEE SALARIES AND ALLOWANCES	18,692,840	4,673,210		9,346,420		0.00%	14,019,630		18,692,840		18,692,840	0
EMPLOYEE SOCIAL CONTRIBUTIONS	3,791,881	947,970		1,895,941		0.00%	2,843,911		3,791,881	0	3,791,881	0
RENUMERATION OF COUNCILLORS	0	0		0		#DIV/0!	0		0		0	0
TOTAL EMPLOYEE/COUNCILLORS RELATED COST	22,484,721	5,621,180	0	11,242,361	0	0.00%	16,863,541	0	22,484,721	0	22,484,721	0
GENERAL EXPENDITURE												
GENERAL EXPEND - DEPARTMENTS	9,218,635	2,304,659	0	4,609,318		0.00%	6,913,976		9,218,635	0	9,218,635	0
GENERAL EXPEND - FIN SERVICES	113,220	28,305		56,610		0.00%	84,915		113,220		113,220	0
GENERAL EXPEND - BULK PURCHASE	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
PURCHASE OF ELECTRICITY	0	0		0		#DIV/0!	0		0		0	0
PURCHASE OF WATER	0	0		0		#DIV/0!	0		0		0	0
GENERAL EXPEND - CONTRACTED SERVICES	285,960	71,490		142,980		0.00%	214,470		285,960		285,960	0
LOSS ON THE SALE OF ASSETS	0	0		0		#DIV/0!	0		0		0	0
COLLECTION COST	0	0		0		#DIV/0!	0		0		0	0
TOTAL GENERAL EXPENDITURE	9,617,815	2,404,454	0	4,808,908	0	0.00%	7,213,361	0	9,617,815	0	9,617,815	0
REPAIR AND MAINTENANCE	2,409,325	602,331		1,204,663		0.00%	1,806,994		2,409,325		2,409,325	0
INTER-DEPARTMENTAL CHARGES	1,571,120	392,780		785,560		0.00%	1,178,340		1,571,120		1,571,120	0
DEPRECIATION	1,736,633	434,158		868,317		0.00%	1,302,475		1,736,633		1,736,633	0
CONTRIBUTIONS TO PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	1,190,580	297,645		595,290		0.00%	892,935		1,190,580		1,190,580	0
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0		0	0
OTHER - PROVISIONS	0	0		0		#DIV/0!	0		0		0	0
TOTAL CONTRIBUTIONS TO PROVISIONS	1,190,580	297,645	0	595,290	0	0.00%	892,935	0	1,190,580	0	1,190,580	0
CONTRIBUTIONS FROM PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	0	0		0		#DIV/0!	0		0		0	0
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0		0	0
TOTAL CONTRIBUTIONS FROM PROVISIONS	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
TOTAL EXPENDITURE (GROSS)	39,010,194	9,752,549	0	19,505,097	0	0.00%	29,257,646	0	39,010,194	-41	39,010,194	0
LESS : AMOUNTS CHARGED OUT	-6,410	-1,603		-3,205		0.00%	-4,808		-6,410		-6,410	0
TOTAL EXPENDITURE (NETT)	39,003,784	9,750,946	0	19,501,892	0	0.00%	29,252,838	0	39,003,784	-41	39,003,784	0
INCOME												
USER/LEVIED CHARGES												
ASSESSMENT	0	0		0		#DIV/0!	0		0		0	0
REFUSE REMOVAL	14,410,000	3,602,500		7,205,000		0.00%	10,807,500		14,410,000		14,410,000	0
SELLING OF ELECTRICITY	0	0		0		#DIV/0!	0		0		0	0
SELLING OF PRE-PAID ELECTRICITY	0	0		0		#DIV/0!	0		0		0	0
SELLING OF WATER	0	0		0		#DIV/0!	0		0		0	0
SEWERAGE FEES	0	0		0		#DIV/0!	0		0		0	0
TOTAL USER/LEVIED CHARGES	14,410,000	3,602,500	0	7,205,000	0	0.00%	10,807,500	0	14,410,000	0	14,410,000	0
TOTAL TARIFF CHARGES LEVIED	0	0		0		#DIV/0!	0		0		0	0
TARRIF CHARGES OTHER	271,700	67,925		135,850		0.00%	203,775		271,700		271,700	0
GOVERNMENT GRANT AND SUBSIDIES	0	0		0		#DIV/0!	0		0		0	0
FINES	585	146		293		0.00%	439		585		585	0
INTEREST	0	0		0		#DIV/0!	0		0		0	0
RENT FACILITIES AND EQUIPMENT	1,194,670	298,668		597,335		0.00%	896,003		1,194,670	0	1,194,670	0
LICENSES AND PERMITS	0	0		0		#DIV/0!	0		0		0	0
AGENCY SERVICES	0	0		0		#DIV/0!	0		0		0	0
PROFIT SALE OF ASSETS	3,714,615	928,654		1,857,308		0.00%	2,785,961		3,714,615		3,714,615	0
OTHER INCOME	131,629	32,907		65,815		0.00%	98,722		131,629		131,629	0
SUB-TOTAL OPERATING INCOME GENERATED	19,723,199	4,930,800	0	9,861,600	0	0.00%	14,792,399	0	19,723,199	0	19,723,199	0
LESS : INCOME FOREGONE	0	0		0		#DIV/0!	0		0		0	0
TOTAL DIRECT OPERATING INCOME GENERATED	19,723,199	4,930,800	0	9,861,600	0	0.00%	14,792,399	0	19,723,199	0	19,723,199	0
INTERNAL TRANSFERS	193,550	48,388		96,775		0.00%	145,163		193,550		193,550	0
TOTAL OPERATING INCOME	19,916,749	4,979,187	0	9,958,375	0	0.00%	14,937,562	0	19,916,749	0	19,916,749	0
TOTAL OPERATING SURPLUS / (DEFICIT)	-19,087,035	-4,771,759	0	-9,543,518	0	0.00%	-14,315,276	0	-19,087,035	41	-19,087,035	0
LESS TRANS FROM NDR TO OFFSET DEPRECIATION	0	0		0		#DIV/0!	0		0		0	0
TOTAL OPERATING SURPLUS / (DEFICIT)	-19,087,035	-4,771,759	0	-9,543,518	0	0.00%	-14,315,276	0	-19,087,035	41	-19,087,035	0

DIRECTOR COMMUNITY SERVICES

MAYOR / DATE
B. M. VILAKAZI

MUNICIPAL MANAGER / DATE

SUMMARY OF CORPORATE SERV. BUDGET FOR :

ANNEXURE B 6

2010/2011											
BUDGET FOR 2010/2011	TOTAL PLANNED QUARTER 1	TOTAL ACTUAL QUARTER 1	TOTAL PLANNED QUARTER 2	TOTAL ACTUAL QUARTER 2	% FROM TOTAL	TOTAL PLANNED QUARTER 3	TOTAL ACTUAL QUARTER 3	TOTAL PLANNED QUARTER 4	TOTAL ACTUAL QUARTER 4	TOTAL PLANNED 2010/2011	TOTAL ACTUAL 2010/2011
EXPENDITURE											
EMPLOYEE/COUNCILLORS RELATED COST											
EMPLOYEE SALARIES AND ALLOWANCES	15,920,821	3,980,205		7,960,411	0.00%	11,940,616	0	15,920,821	0	15,920,821	0
EMPLOYEE SOCIAL CONTRIBUTIONS	3,501,320	875,330		1,750,660	0.00%	2,625,990		3,501,320	0	3,501,320	0
RENUMERATION OF COUNCILLORS	0	0		0	#DIV/0!	0		0	0	0	0
TOTAL EMPLOYEE/COUNCILLORS RELATED COST	19,422,141	4,855,535	0	9,711,071	0.00%	14,566,606	0	19,422,141	0	19,422,141	0
GENERAL EXPENDITURE	0	0		0		0		0		0	
GENERAL EXPEND - DEPARTMENTS	5,964,660	1,491,165	0	2,982,330	0.00%	4,473,495		5,964,660	0	5,964,660	0
GENERAL EXPEND - FIN SERVICES	2,230,060	557,515	0	1,115,030	0.00%	1,672,545		2,230,060		2,230,060	0
GENERAL EXPEND - BULK PURCHASE	0	0	0	0	#DIV/0!	0	0	0	0	0	0
PURCHASE OF ELECTRICITY	0	0		0	#DIV/0!	0		0		0	0
PURCHASE OF WATER	0	0		0	#DIV/0!	0		0	0	0	0
GENERAL EXPEND - CONTRACTED SERVICES	94,400	23,600		47,200	0.00%	70,800		94,400		94,400	0
LOSS ON THE SALE OF ASSETS	0	0		0	#DIV/0!	0		0	0	0	0
COLLECTION COST	0	0		0	#DIV/0!	0		0	0	0	0
TOTAL GENERAL EXPENDITURE	8,289,120	2,072,280	0	4,144,560	0.00%	6,216,840	0	8,289,120	0	8,289,120	0
REPAIR AND MAINTENANCE	106,025	26,506		53,013	0.00%	79,519		106,025		106,025	0
INTER-DEPARTMENTAL CHARGES	1,687,750	421,938		843,875	0.00%	1,265,813		1,687,750		1,687,750	0
DEPRECIATION	1,871,565	467,891		935,783	0.00%	1,403,674		1,871,565		1,871,565	0
CONTRIBUTIONS TO PROVISIONS	0	0		0	#DIV/0!	0		0	0	0	0
CONTR - PROVISION FOR BAD DEBTS	0	0		0	#DIV/0!	0		0	0	0	0
CONTR - PROVISION FOR LEAVE	3,000,000	750,000		1,500,000	0.00%	2,250,000		3,000,000		3,000,000	0
OTHER - PROVISIONS	3,000,000	750,000		1,500,000	0.00%	2,250,000		3,000,000		3,000,000	0
TOTAL CONTRIBUTIONS TO PROVISIONS	6,000,000	1,500,000	0	3,000,000	0.00%	4,500,000	0	6,000,000	0	6,000,000	0
CONTRIBUTIONS FROM PROVISIONS	0	0		0	#DIV/0!	0		0	0	0	0
CONTR - PROVISION FOR BAD DEBTS	0	0		0	#DIV/0!	0		0	0	0	0
CONTR - PROVISION FOR LEAVE	3,000,000	750,000		1,500,000	0.00%	2,250,000		3,000,000		3,000,000	0
OTHER - PROVISIONS	1,333,145	333,286		666,573	0.00%	999,859		1,333,145		1,333,145	0
TOTAL CONTRIBUTIONS FROM PROVISIONS	4,333,145	1,083,286	0	2,166,573	0.00%	3,249,859	0	4,333,145	0	4,333,145	0
TOTAL EXPENDITURE (GROSS)	33,043,456	8,260,864	0	16,521,728	0.00%	24,782,592	0	33,043,456	0	33,043,456	0
LESS : AMOUNTS CHARGED OUT	-2,023,295	-505,824		-1,011,648	0.00%	-1,517,471		-2,023,295		-2,023,295	0
TOTAL EXPENDITURE (NETT)	31,020,161	7,755,040	0	15,510,081	0.00%	23,265,121	0	31,020,161	0	31,020,161	0
INCOME											
USER/LEVIED CHARGES											
ASSESSMENT	0	0		0	#DIV/0!	0		0	0	0	0
REFUSE REMOVAL	0	0		0	#DIV/0!	0		0	0	0	0
SELLING OF ELECTRICITY	0	0		0	#DIV/0!	0		0	0	0	0
SELLING OF PRE-PAID ELECTRICITY	0	0		0	#DIV/0!	0		0	0	0	0
SELLING OF WATER	0	0		0	#DIV/0!	0		0	0	0	0
SEWERAGE FEES	0	0		0	#DIV/0!	0		0	0	0	0
TOTAL USER/LEVIED CHARGES	0	0	0	0	#DIV/0!	0	0	0	0	0	0
TOTAL TARIFF CHARGES LEVIED	0	0		0	#DIV/0!	0		0	0	0	0
TARRIF CHARGES OTHER	0	0		0	#DIV/0!	0		0	0	0	0
GOVERNMENT GRANT AND SUBSIDIES	1,500,000	375,000		750,000	0.00%	1,125,000		1,500,000		1,500,000	0
FINES	0	0		0	#DIV/0!	0		0	0	0	0
INTEREST	0	0		0	#DIV/0!	0		0	0	0	0
RENT FACILITIES AND EQUIPMENT	105,100	26,275		52,550	0.00%	78,825		105,100		105,100	0
LICENSES AND PERMITS	0	0		0	#DIV/0!	0		0	0	0	0
AGENCY SERVICES	0	0		0	#DIV/0!	0		0	0	0	0
PROFIT SALE OF ASSETS	0	0		0	#DIV/0!	0		0	0	0	0
OTHER INCOME	31,710	7,928		15,855	0.00%	23,783		31,710		31,710	0
SUB-TOTAL OPERATING INCOME GENERATED	1,636,810	409,203	0	818,405	0.00%	1,227,608	0	1,636,810	0	1,636,810	0
LESS : INCOME FOREGONE	0	0		0	#DIV/0!	0		0	0	0	0
TOTAL DIRECT OPERATING INCOME GENERATED	1,636,810	409,203	0	818,405	0.00%	1,227,608	0	1,636,810	0	1,636,810	0
INTERNAL TRANSFERS	0	0		0	#DIV/0!	0		0	0	0	0
TOTAL OPERATING INCOME	1,636,810	409,203	0	818,405	0.00%	1,227,608	0	1,636,810	0	1,636,810	0
TOTAL OPERATING SURPLUS / (DEFICIT)	-29,383,351	-7,345,838	0	-14,691,676	0.00%	-22,037,513	0	-29,383,351	0	-29,383,351	0
LESS TRANS FROM NDR TO OFFSET DEPRECIATION	0	0		0	#DIV/0!	0		0	0	0	0
TOTAL OPERATING SURPLUS / (DEFICIT)	-29,383,351	-7,345,838	0	-14,691,676	0.00%	-22,037,513	0	-29,383,351	0	-29,383,351	0

DIRECTOR CORPORATE SERVICES

MAYOR / DATE
B. M. VILAKAZI

MUNICIPAL MANAGER / DATE

SUMMARY OF COUNCIL GEN. BUDGET FOR :

ANNEXURE B 7

	2010/2011											
	BUDGET FOR 2010/2011	TOTAL PLANNED QUARTER	TOTAL ACTUAL QUARTER	TOTAL PLANNED QUARTER	TOTAL ACTUAL QUARTER	% FROM TOTAL	TOTAL PLANNED QUARTER	TOTAL ACTUAL QUARTER	TOTAL PLANNED QUARTER	TOTAL ACTUAL QUARTER	TOTAL PLANNED 2010/2011	TOTAL ACTUAL 2010/2011
EXPENDITURE												
EMPLOYEE/COUNCILLORS RELATED COST												
EMPLOYEE SALARIES AND ALLOWANCES	7,084,850	1,771,213		3,542,425		0.00%	5,313,638	0	7,084,850	0	7,084,850	0
EMPLOYEE SOCIAL CONTRIBUTIONS	2,132,425	533,106		1,066,213		0.00%	1,599,319		2,132,425	0	2,132,425	0
RENUMERATION OF COUNCILLORS	7,665,660	1,916,415		3,832,830		0.00%	5,749,245		7,665,660		7,665,660	0
TOTAL EMPLOYEE/COUNCILLORS RELATED COST	16,882,935	4,220,734	0	8,441,468	0	0.00%	12,662,201	0	16,882,935	0	16,882,935	0
GENERAL EXPENDITURE		0		0			0		0		0	
GENERAL EXPEND - DEPARTMENTS	2,320,260	580,065	0	1,160,130		0.00%	1,740,195		2,320,260	0	2,320,260	0
GENERAL EXPEND - FIN SERVICES	3,142,065	785,516	0	1,571,033		0.00%	2,356,549		3,142,065		3,142,065	0
GENERAL EXPEND - BULK PURCHASE	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
PURCHASE OF ELECTRICITY	0	0		0		#DIV/0!	0		0		0	
PURCHASE OF WATER	0	0		0		#DIV/0!	0		0		0	
GENERAL EXPEND - CONTRACTED SERVICES	10,124,175	2,531,044		5,062,088		0.00%	7,593,131		10,124,175		10,124,175	0
LOSS ON THE SALE OF ASSETS	0	0		0		#DIV/0!	0		0		0	
COLLECTION COST	0	0		0		#DIV/0!	0		0		0	
TOTAL GENERAL EXPENDITURE	15,586,500	3,896,625	0	7,793,250	0	0.00%	11,689,875	0	15,586,500	0	15,586,500	0
REPAIR AND MAINTENANCE	58,065	14,516		29,033		0.00%	43,549		58,065		58,065	0
INTER-DEPARTMENTAL CHARGES	0	0		0		#DIV/0!	0		0		0	
DEPRECIATION	302,340	75,585		151,170		0.00%	226,755		302,340		302,340	0
CONTRIBUTIONS TO PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	0	0		0		#DIV/0!	0		0		0	
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0		0	
OTHER - PROVISIONS	0	0		0		#DIV/0!	0		0		0	
TOTAL CONTRIBUTIONS TO PROVISIONS	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
CONTRIBUTIONS FROM PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	0	0		0		#DIV/0!	0		0		0	
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0		0	
TOTAL CONTRIBUTIONS FROM PROVISIONS	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
TOTAL EXPENDITURE (GROSS)	32,829,840	8,207,460	0	16,414,920	0	0.00%	24,622,380	0	32,829,840	0	32,829,840	0
LESS : AMOUNTS CHARGED OUT	0	0		0		#DIV/0!	0		0		0	
TOTAL EXPENDITURE (NETT)	32,829,840	8,207,460	0	16,414,920	0	0.00%	24,622,380	0	32,829,840	0	32,829,840	0
INCOME												
USER/LEVIED CHARGES												
ASSESSMENT	0	0		0		#DIV/0!	0		0		0	
REFUSE REMOVAL	0	0		0		#DIV/0!	0		0		0	
SELLING OF ELECTRICITY	0	0		0		#DIV/0!	0		0		0	
SELLING OF PRE-PAID ELECTRICITY	0	0		0		#DIV/0!	0		0		0	
SELLING OF WATER	0	0		0		#DIV/0!	0		0		0	
SEWERAGE FEES	0	0		0		#DIV/0!	0		0		0	
TOTAL USER/LEVIED CHARGES	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
TOTAL TARIFF CHARGES LEVIED	0	0		0		#DIV/0!	0		0		0	
TARRIF CHARGES OTHER	372,820	93,205		186,410		0.00%	279,615		372,820		372,820	0
GOVERNMENT GRANT AND SUBSIDIES	82,968,000	20,742,000		41,484,000		0.00%	62,226,000		82,968,000		82,968,000	0
FINES	0	0		0		#DIV/0!	0		0		0	
INTEREST	0	0		0		#DIV/0!	0		0		0	
RENT FACILITIES AND EQUIPMENT	0	0		0		#DIV/0!	0		0		0	
LICENSES AND PERMITS	0	0		0		#DIV/0!	0		0		0	
AGENCY SERVICES	0	0		0		#DIV/0!	0		0		0	
PROFIT SALE OF ASSETS	0	0		0		#DIV/0!	0		0		0	
OTHER INCOME	1,271,300	317,825		635,650		0.00%	953,475		1,271,300		1,271,300	0
SUB-TOTAL OPERATING INCOME GENERATED	84,612,120	21,153,030	0	42,306,060	0	0.00%	63,459,090	0	84,612,120	0	84,612,120	0
LESS : INCOME FOREGONE	0	0		0		#DIV/0!	0		0		0	
TOTAL DIRECT OPERATING INCOME GENERATED	84,612,120	21,153,030	0	42,306,060	0	0.00%	63,459,090	0	84,612,120	0	84,612,120	0
INTERNAL TRANSFERS	0	0		0		#DIV/0!	0		0		0	
TOTAL OPERATING INCOME	84,612,120	21,153,030	0	42,306,060	0	0.00%	63,459,090	0	84,612,120	0	84,612,120	0
TOTAL OPERATING SURPLUS / (DEFICIT)	51,782,280	12,945,570	0	25,891,140	0	0.00%	38,836,710	0	51,782,280	0	51,782,280	0
LESS TRANS FROM NDR TO OFFSET DEPRECIATION	0	0		0		#DIV/0!	0		0		0	
TOTAL OPERATING SURPLUS / (DEFICIT)	51,782,280	12,945,570	0	25,891,140	0	0.00%	38,836,710	0	51,782,280	0	51,782,280	0

MUNICIPAL MANAGER

MAYOR / DATE
B. M. VILAKAZI

MUNICIPAL MANAGER / DATE

SUMMARY OF FINANCE BUDGET FOR :

ANNEXURE B 8

	2010/2011											
	BUDGET FOR 2010/2011	TOTAL PLANNED QUARTER 1	TOTAL ACTUAL QUARTER 1	TOTAL PLANNED QUARTER 2	TOTAL ACTUAL QUARTER 2	% FROM TOTAL	TOTAL PLANNED QUARTER 3	TOTAL ACTUAL QUARTER 3	TOTAL PLANNED QUARTER 4	TOTAL ACTUAL QUARTER 4	TOTAL PLANNED 2010/2011	TOTAL ACTUAL 2010/2011
EXPENDITURE												
EMPLOYEE/COUNCILLORS RELATED COST												
EMPLOYEE SALARIES AND ALLOWANCES	13,869,195	3,467,299		6,934,598		0.00%	10,401,896		13,869,195		13,869,195	0
EMPLOYEE SOCIAL CONTRIBUTIONS	3,189,980	797,495		1,594,990		0.00%	2,392,485		3,189,980		3,189,980	0
RENUMERATION OF COUNCILLORS	0	0		0		#DIV/0!	0		0		0	0
TOTAL EMPLOYEE/COUNCILLORS RELATED COST	17,059,175	4,264,794	0	8,529,588	0	0.00%	12,794,381	0	17,059,175	0	17,059,175	0
GENERAL EXPENDITURE												
GENERAL EXPEND - DEPARTMENTS	4,138,570	1,034,643		2,069,285		0.00%	3,103,928		4,138,570		4,138,570	0
GENERAL EXPEND - FIN SERVICES	2,279,553	569,888		1,139,777		0.00%	1,709,665		2,279,553		2,279,553	0
GENERAL EXPEND - BULK PURCHASE	0	0		0		#DIV/0!	0		0		0	0
PURCHASE OF ELECTRICITY	0	0		0		#DIV/0!	0		0		0	0
PURCHASE OF WATER	0	0		0		#DIV/0!	0		0		0	0
GENERAL EXPEND - CONTRACTED SERVICES	2,045,000	511,250		1,022,500		0.00%	1,533,750		2,045,000		2,045,000	0
LOSS ON THE SALE OF ASSETS	0	0		0		#DIV/0!	0		0		0	0
COLLECTION COST	500,000	125,000		250,000		0.00%	375,000		500,000		500,000	0
TOTAL GENERAL EXPENDITURE	8,963,123	2,240,781	0	4,481,562	0	0.00%	6,722,342	0	8,963,123	0	8,963,123	0
REPAIR AND MAINTENANCE	31,780	7,945		15,890		0.00%	23,835		31,780		31,780	0
INTER-DEPARTMENTAL CHARGES	26,200	6,550		13,100		0.00%	19,650		26,200		26,200	0
DEPRECIATION	334,185	83,546		167,093		0.00%	250,639		334,185		334,185	0
CONTRIBUTIONS TO PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	3,393,855	848,464		1,696,928		0.00%	2,545,391		3,393,855		3,393,855	0
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0		0	0
OTHER - PROVISIONS	0	0		0		#DIV/0!	0		0		0	0
TOTAL CONTRIBUTIONS TO PROVISIONS	3,393,855	848,464	0	1,696,928	0	0.00%	2,545,391	0	3,393,855	0	3,393,855	0
CONTRIBUTIONS FROM PROVISIONS												
CONTR - PROVISION FOR BAD DEBTS	0	0		0		#DIV/0!	0		0		0	0
CONTR - PROVISION FOR LEAVE	0	0		0		#DIV/0!	0		0		0	0
TOTAL CONTRIBUTIONS FROM PROVISIONS	0	0	0	0	0	#DIV/0!	0	0	0	0	0	0
TOTAL EXPENDITURE (GROSS)	29,808,318	7,452,080	0	14,904,159	0	0.00%	22,356,239	0	29,808,318	0	29,808,318	0
LESS : AMOUNTS CHARGED OUT	-3,372,155	-843,039		-1,686,078		0.00%	-2,529,116		-3,372,155		-3,372,155	0
TOTAL EXPENDITURE (NETT)	26,436,163	6,609,041	0	13,218,082	0	0.00%	19,827,122	0	26,436,163	0	26,436,163	0
INCOME												
USER/LEVIED CHARGES												
ASSESSMENT	45,093,200	11,273,300		22,546,600		0.00%	33,819,900		45,093,200		45,093,200	0
REFUSE REMOVAL	0	0		0		#DIV/0!	0		0		0	0
SELLING OF ELECTRICITY	0	0		0		#DIV/0!	0		0		0	0
SELLING OF PRE-PAID ELECTRICITY	0	0		0		#DIV/0!	0		0		0	0
SELLING OF WATER	0	0		0		#DIV/0!	0		0		0	0
SEWERAGE FEES	0	0		0		#DIV/0!	0		0		0	0
TOTAL USER/LEVIED CHARGES	45,093,200	11,273,300	0	22,546,600	0	0.00%	33,819,900	0	45,093,200	0	45,093,200	0
TOTAL TARIFF CHARGES LEVIED	0	0		0		#DIV/0!	0		0		0	0
TARRIF CHARGES OTHER	127,025	31,756		63,513		0.00%	95,269		127,025		127,025	0
GOVERNMENT GRANT AND SUBSIDIES	1,750,000	437,500		875,000		0.00%	1,312,500		1,750,000		1,750,000	0
FINES	0	0		0		#DIV/0!	0		0		0	0
INTEREST	8,640,010	2,160,003		4,320,005		0.00%	6,480,008		8,640,010		8,640,010	0
RENT FACILITIES AND EQUIPMENT	0	0		0		#DIV/0!	0		0		0	0
LICENSES AND PERMITS	0	0		0		#DIV/0!	0		0		0	0
AGENCY SERVICES	0	0		0		#DIV/0!	0		0		0	0
PROFIT SALE OF ASSETS	0	0		0		#DIV/0!	0		0		0	0
OTHER INCOME	338,535	84,634		169,268		0.00%	253,901		338,535		338,535	0
SUB-TOTAL OPERATING INCOME GENERATED	55,948,770	13,987,193	0	27,974,385	0	0.00%	41,961,578	0	55,948,770	0	55,948,770	0
LESS : INCOME FOREGONE	-4,567,905	-1,141,976		-2,283,953		0.00%	-3,425,929		-4,567,905		-4,567,905	0
TOTAL DIRECT OPERATING INCOME GENERATED	51,380,865	12,845,216	0	25,690,433	0	0.00%	38,535,649	0	51,380,865	0	51,380,865	0
INTERNAL TRANSFERS	0	0		0		#DIV/0!	0		0		0	0
TOTAL OPERATING INCOME	51,380,865	12,845,216	0	25,690,433	0	0.00%	38,535,649	0	51,380,865	0	51,380,865	0
TOTAL OPERATING SURPLUS / (DEFICIT)	24,944,702	6,236,176	0	12,472,351	0	0.00%	18,708,527	0	24,944,702	0	24,944,702	0
LESS TRANS FROM NDR TO OFFSET DEPRECIATION	0	0		0		#DIV/0!	0		0		0	0
TOTAL OPERATING SURPLUS / (DEFICIT)	24,944,702	6,236,176	0	12,472,351	0	0.00%	18,708,527	0	24,944,702	0	24,944,702	0

DIRECTOR FINANCE

MAYOR / DATE
B. M. VILAKAZI

MUNICIPAL MANAGER / DATE

SUMMARY OF CAPITAL FOR MSUKALIGWA FOR 2009/2010

ANNEXURE A1

SOURCE OF FUNDING FOR CAPITAL EXPENDITURE		2009/2010	2010/2011	2011/2012
1	GERT SIBANDE DISTRICT MUNICIPALITY (GSDM)	17,500,000	17,000,000	17,000,000
2a	MSUKALIGWA'S OWN FUNDS (Equipment & Machinery & Furniture)	1,824,800	2,000,000	2,000,000
2b	MSUKALIGWA'S OWN FUNDS (Computer Hardware, Software and ICT Infrastructure)	1,923,745	1,193,700	1,372,755
	TOTAL	3,748,545	3,193,700	3,372,755
3a	MUNICIPAL INFRASTRUCTURE GRANT (MIG) FUNDS	26,291,250	23,715,800	-
3b	5% ALLOCATION FOR PMU UNIT TO OPERATIONAL BUDGET	1,383,750	1,453,850	1,248,200
	TOTAL MIG AS PER DORA	27,675,000	25,169,650	1,248,200
4	INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT (INEPG) AS PER DORA	2,100,000	3,100,000	5,100,000
5	ALLOCATION - IN - KIND AS INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME (ESKOM) GRANT AS PER DORA	3,510,000	3,553,000	-
6	CAPITAL FROM EXTERNAL LOANS (Facility at Standard Bank)	2,000,000	2,000,000	2,000,000
TOTAL CAPITAL BUDGET		55,149,795	52,562,500	27,472,755
TOTAL CAPITAL BUDGET FOR OPERATIONAL BUDGET		45,891,250	43,815,800	22,100,000

GERT SIBANDE DISTRICT MUNICIPALITY (GSDM) CAPITAL FOR 2010/2011

NO	SECTION	IDP NO	PROJECT DESCRIPTION	QUANTIT	WHERE	PRIORITY	BUDGET 2010/2011	PLANNED FOR QUARTER 1	ACTUAL FOR QUARTER 1	PLANNED FOR QUARTER 2	ACTUAL FOR QUARTER 2	PLANNED FOR QUARTER 3	ACTUAL FOR QUARTER 3	PLANNED FOR QUARTER 4	ACTUAL FOR QUARTER 4	PLANNED FOR 2010/2011	ACTUAL FOR 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013
1	Water	EWNN 13	Cassimpark Water Reticulation		Cassimpark	1	2,000,000	0	0	0	0	0	0	0	0	0	0	0	0
2	Water	EWN1	Boreholes and handpumps to be installed on rural farms		Rural	1	1,000,000	0	0	0	0	0	0	0	0	0	0	0	0
3	Sewer	ESNN 14	Installation of VIP's in rural areas		Rural	1	2,000,000	0	0	0	0	0	0	0	0	0	0	0	0
4	Roads	ER 85	Sheepmoor roads		Sheepmoor	1	3,000,000	0	0	0	0	0	0	0	0	0	0	0	0
5	Roads	ER	Davel roads		Davel	1	3,000,000	0	0	0	0	0	0	0	0	0	0	0	0
6	Roads	ER	Breyten roads		Breyten	1	3,000,000	0	0	0	0	0	0	0	0	0	0	0	0
7	Sewer	ESNN	Ermelo Sewer treatment plant		Ermelo	1	3,500,000	0	0	0	0	0	0	0	0	0	0	0	0
8			2011/2012			1	0	0	0	0	0	0	0	0	0	0	0	17,000,000	0
9			2012/2013			1	0	0	0	0	0	0	0	0	0	0	0	0	17,000,000
10						1	0	0	0	0	0	0	0	0	0	0	0	0	0
11						1	0	0	0	0	0	0	0	0	0	0	0	0	0
12						1	0	0	0	0	0	0	0	0	0	0	0	0	0
13						1	0	0	0	0	0	0	0	0	0	0	0	0	0
14						1	0	0	0	0	0	0	0	0	0	0	0	0	0
15						1	0	0	0	0	0	0	0	0	0	0	0	0	0
16						1	0	0	0	0	0	0	0	0	0	0	0	0	0
17						1	0	0	0	0	0	0	0	0	0	0	0	0	0
18						1	0	0	0	0	0	0	0	0	0	0	0	0	0
19						1	0	0	0	0	0	0	0	0	0	0	0	0	0
20						1	0	0	0	0	0	0	0	0	0	0	0	0	0
21						1	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL GSDM CAPITAL							17,500,000	-	-	-	-	-	-	-	-	-	-	17,000,000	17,000,000

MUNICIPAL MANAGER / DATE

MAYOR / DATE

B. M. VILAKAZI

MUNICIPAL INFRASTRUCTURE GRANT (MIG) CAPITAL FOR 2010/2011

NO	SECTION	IDP NO	PROJECT DESCRIPTION	QUANTITY	WHERE	PRIORITY	BUDGET 2010/2011	PLANNED FOR QUARTER 1	ACTUAL FOR QUARTER 1	PLANNED FOR QUARTER 2	ACTUAL FOR QUARTER 2	PLANNED FOR QUARTER 3	ACTUAL FOR QUARTER 3	PLANNED FOR QUARTER 4	ACTUAL FOR QUARTER 4	PLANNED FOR 2010/2011	ACTUAL FOR 2010/2011	BUDGET 2011/2012	BUDGET 2012/2013	
1	Water	EWN 07	Drilling of boreholes, storage reservoir and extension of reticulation in msukaligwa farm areas.		Msukaligwa	1	2,000,000	0		0		0		0		0	0	0	0	
2	Sanitation	ESNN14	Installation of Ventilated Pit latrines in msukaligwa farm areas		Msukaligwa	1	5,426,560	0		0		0		0		0	0	0	0	
3	Road	ER 17	construction and repair of roads in wesselton		Wesselton ext 5	1	2,500,000	0		0		0		0		0	0	0	0	
4	Electrical	EE 005, EE 006, EE 010, EE 115, EE 122	installation of high mast in Msukaligwa		Msukaligwa	1	2,000,000	0		0		0		0		0	0	0	0	
5	Public Facility	EWP 1,EB 08(b),EB10(b),CHP 140	Concrete palisade fencing of reservoirs and cemeteries in Msukaligwa		Msukaligwa	1	2,000,000	0		0		0		0		0	0	0	0	
6	Road	ER 95	Construction of road at Manana street ward extension 1		Wesselton ext 1	1	1,500,000	0		0		0		0		0	0	0	0	
7	Water		construction of water reticulation in New Ermelo		Msukaligwa	1	2,748,370	0		0		0		0		0	0	0	0	
8	Water	EWP 7 EWNN 09	Upgrade of water treatment plant in Msukaligwawand increase of storage facility		Msukaligwa	1	4,616,320	0		0		0		0		0	0	0	0	
9	Sanitation	ESP 7	Refurbishment and upgrade of sewerage treatment plant and sewer at Msukaligwa.		Msukaligwa	1	3,500,000	0		0		0		0		0	0	0	0	
10	Water	EWN 07	Drilling of boreholes, storage reservoir and extension of reticulation in Msukaligwa farm areas.		Msukaligwa	1	0	0		0		0		0		0	0	3,000,000	0	
11	Sanitation	ESNN14	Installation of VIP toilets in Msukaligwa farm areas		Msukaligwa	1	0	0		0		0		0		0	0	4,000,000	0	
12	Public Facility	EWP 1,EB 08,EB10(b),C HP 140	Concrete palisade fencing of reservoirs and cemeteries in Msukaligwa		Msukaligwa	1	0	0		0		0		0		0	0	4,000,000	0	
13	Water	EWP 7	Upgrade of purification plant and the increase of storage capacity		Msukaligwa	1	0	0		0		0		0		0	0	4,500,000	0	
14	Sanitation	ESP 7	Refurbishment and upgrade of sewerage treatment plant and sewer at Msukaligwa.		Msukaligwa	1	0	0		0		0		0		0	0	2,715,800	0	
15	Road	ER 49	Rebuilding of gravel road amsterdam weg		Ermelo	1	0	0		0		0		0		0	0	3,500,000	0	
16	Water	EWNN 40	Construction of water network at New Ermelo phase 2		Ermelo	1	0	0		0		0		0		0	0	2,000,000	0	
17							0	0		0		0		0		0	0	0	0	
TOTAL MIG CAPITAL							26,291,250	-	-	-	-	-	-	-	-	-	-	23,715,800	-	
5% ALLOCATION FOR PMU UNIT TO OPERATIONAL BUDGET							1,383,750	-	-	-	-	-	-	-	-	-	-	1,453,850	1,248,200	
TOTAL MIG CAPITAL							27,675,000	-	-	-	-	-	-	-	-	-	-	-	25,169,650	1,248,200

INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME GRANT (INEPG) CAPITAL FOR 2009/2010

NO	SECTION	IDP NO	PROJECT DESCRIPTION	QUANTITY	WHERE	PRIORITY	BUDGET	PLANNED FOR QUARTER 1	ACTUAL FOR QUARTER 1	PLANNED FOR QUARTER 2	ACTUAL FOR QUARTER 2	PLANNED FOR QUARTER 3	ACTUAL FOR QUARTER 3	PLANNED FOR QUARTER 4	ACTUAL FOR QUARTER 4	PLANNED FOR 2009/2010	ACTUAL FOR 2009/2010	BUDGET 2009/2011	BUDGET 2009/2012
1	Electricity	EE58	Electrification	300	Silindile Ext 2	1	382,800	0		0		0		0		0	0	0	0
2	Electricity	3	Electrification	663	Ermelo X34	1	1,717,200	0		0		0		0		0	0	0	0
3			2011/2012				0	0		0		0		0		0	0	3,100,000	0
4			2012/2013				0	0		0		0		0		0	0	0	5,100,000
5							0	0		0		0		0		0	0	0	0
6							0	0		0		0		0		0	0	0	0
7							0	0		0		0		0		0	0	0	0
TOTAL OWN CAPITAL							2,100,000	-	-	-	-	-	-	-	-	-	-	3,100,000	5,100,000
ALLOCATION - IN - KIND INTEGRATED NATIONAL ELECTRIFICATION PROGRAMME (ESKOM) CAPITAL FOR 2009/2010																			
NO	SECTION	IDP NO	PROJECT DESCRIPTION	QUANTITY	WHERE	PRIORITY	BUDGET 2010/2011	PLANNED FOR QUARTER 1	ACTUAL FOR QUARTER 1	PLANNED FOR QUARTER 2	ACTUAL FOR QUARTER 2	PLANNED FOR QUARTER 3	ACTUAL FOR QUARTER 3	PLANNED FOR QUARTER 4	ACTUAL FOR QUARTER 4	PLANNED FOR 2009/2010	ACTUAL FOR 2009/2010	BUDGET 2009/2011	BUDGET 2009/2012
1	Msukaligwa	IDP	As executed by Eskom		Msukaligwa	1	3,510,000	Eskom implement	Eskom implement	Eskom implement	Eskom implement	Eskom implement	Eskom implement	Eskom implement	Eskom implement	Eskom implement	Eskom implement	3,553,000	0
TOTAL OWN CAPITAL FROM LOANS							3,510,000	-	-	-	-	-	-	-	-	-	-	3,553,000	0

MUNICIPAL MANAGER / DATE

MAYOR DATE
B. M. VILAKAZI

CAPITAL BUDGET OWN FUNDS 2010/2011

NO	SECTION	IDP NO	FUNDING	PROJECT DESCRIPTION	QUANTITY	WHERE	PRIORITY	TRANSFERRED INDICATE YES	AMOUNT 2010/2011	PLANNED FOR QUATER 1	ACTUAL FOR QUATER 1	PLANNED FOR QUATER 2	ACTUAL FOR QUATER 2	PLANNED FOR QUATER 3	ACTUAL FOR QUATER 3	PLANNED FOR QUATER 4	ACTUAL FOR QUATER 4	PLANNED FOR 2010/2011	ACTUAL FOR 2010/2011	AMOUNT 2011/2012	AMOUNT 2012/2013
TOWN ENGINEER																					
1	DEPARTMENT			MACHINERY, EQUIPMENT AND FURNITURE			1	No	120,000									0	1,000,000	2,000,000	
2							1	No	0									0	0	0	
3							1	No	0									0	0	0	
4							1	No	0									0	0	0	
5							1	No	0									0	0	0	
6							1	No	0									0	0	0	
7							1	No	0									0	0	0	
8							1	No	0									0	0	0	
9							1	No	0									0	0	0	
10							1	No	0									0	0	0	
11							1	No	0									0	0	0	
TOWN ENGINEER TOTAL									120,000	0	0	0	0	0	0	0	0	0	1,000,000	2,000,000	
PUBLIC SAFETY																					
1	DEPARTMENT			MACHINERY, EQUIPMENT AND FURNITURE			1	No	110,000									0	0	0	
2							1	No	0									0	0	0	
3							1	No	0									0	0	0	
4							1	No	0									0	0	0	
5							1	No	0									0	0	0	
6							1	No	0									0	0	0	
7							1	No	0									0	0	0	
8							1	No	0									0	0	0	
9							1	No	0									0	0	0	
10							1	No	0									0	0	0	
11							1	No	0									0	0	0	
12							1	No	0									0	0	0	
13							1	No	0									0	0	0	
14							1	No	0									0	0	0	
15							1	No	0									0	0	0	
PUBLIC SAFETY TOTAL									110,000	0	0	0	0	0	0	0	0	0	0	0	
COMMUNITY SERVICES																					
1	PARKS	CHP46	Own Funds	Bushcutters	4	All Wards	1	No	18,200									0	0	0	
2	PARKS	CHP56	Own Funds	POLE PRUNNER	1	All Wards	1	No	7,400									0	0	0	
3	PARKS	CHP145	Own Funds	EXTENDEND HEDGE TRIMMERS	1	All Wards	1	No	4,400									0	0	0	
4	Library	CM 35	Own Funds	Air conditioner	2	Ermelo	1	No	20,000									0	0	0	
5	Housing	CHH 151	Own Funds	Toilet	4	Ward 6/9	1	No	20,000									0	0	0	
6	Waste	CHW67	Own Funds	1.1m mass refuse containers	3	Ermelo	1	No	30,000									0	0	0	
7	Sport Section	CHR26	Own Funds	Plastic Chair	40	Ermelo	1	No	4,000									0	0	0	
8	Sport Section	CHR27	Own Funds	Javelin	6	Ermelo	1	No	2,000									0	0	0	
9	Sport Section	CHR28	Own Funds	Fertilizer Spray	1	Ermelo	1	No	3,000									0	0	0	
10	Sport Section	CHR14	Own Funds	Bushcutters	1	Ermelo	1	No	2,750									0	0	0	
11	Sport Section	CHR29	Own Funds	Boom Spray	1	Ermelo	1	No	8,250									0	0	0	
12									0									0	0	0	
13									0									0	0	0	
14									0									0	0	0	
15									0									0	0	0	
16									0									0	0	0	
17									0									0	0	0	
18									0									0	0	0	
19									0									0	0	0	
COMMUNITY SERVICES TOTAL									120,000	0	0	0	0	0	0	0	0	0	0		
CORPORATE SERVICES																					
1				MACHINERY, EQUIPMENT AND FURNITURE	4	All Wards	1	No	50,000									0	0	0	
2							1	No	0									0	0	0	
3							1	No	0									0	0	0	
4							1	No	0									0	0	0	
5							1	No	0									0	0	0	
6							1	No	0									0	0	0	
7							1	No	0									0	0	0	
8							1	No	0									0	0	0	
CORPORATE SERVICES TOTAL									50,000	0	0	0	0	0	0	0	0	0	0		
MUNICIPAL MANAGER																					
1	ICT		OWN	VARIOUS PROJECTS AND EQUIPMENT			1	No	1,324,800									0	1,915,950	1,482,940	
2				MACHINERY, EQUIPMENT AND FURNITURE			1	No	50,000									0	0	0	
3									0									0	0	0	
MUNICIPAL MANAGER TOTAL									1,374,800	0	0	0	0	0	0	0	0	0	1,915,950	1,482,940	
FINANCE																					
1	DEPARTMENT			MACHINERY, EQUIPMENT AND FURNITURE			1	No	50,000									0	0	0	
FINANCE TOTAL									50,000	0	0	0	0	0	0	0	0	0	0		
GRAND TOTAL									1,824,800	0	0	0	0	0	0	0	0	0	0	2,915,950	3,482,940
1	Msukaliqwa	IDP	Own funds	MACHINERY, EQUIPMENT AND FURNITURE		Msukaliq	1	No	1,824,800									0	2,915,950	3,482,940	

MUNICIPAL MANAGER / DATE

MAYOR DATE
BM VILAKAZI

SUMMARY OF CAPITAL FROM FUNDS BORROWED FOR VEHICLES PURCHASES

Calculation of interest and redemption for three years of the vehicles to be purchased on a approved loan facility at Standard bank.
The interest rate will be as per the approved loan facility at Standard bank over a loan period of 5 years.

ALLOCATIONS FROM FUNDS BORROWED PER VEHICLES PURCHASES

Project Description	QUANTITY	SECTION	AMOUNT BUDGET 2009/2010	PLANNED	ACTUAL	PLANNED	ACTUAL	PLANNED	ACTUAL	PLANNED	ACTUAL	PLANNED	ACTUAL	2010/2011	2011/2012
				FOR QUATER 1	FOR QUATER 1	FOR QUATER 2	FOR QUATER 2	FOR QUATER 3	FOR QUATER 3	FOR QUATER 4	FOR QUATER 4	FOR 2009/2010	FOR 2009/2010		
Fire engine for 2010/2011	1	Fire department	R 2,000,000			R 2,000,000								R 0	0
Rescue Vehicle	1	Fire	0											400,000	R 0
Sedan	1	Indigent	0											250,000	R 0
Tractors	1	Refuse	0											515,000	R 0
Trailor	1	Refuse	0											275,000	R 0
Bakkie	1	Housing	0											100,000	R 0
Mayor Vehicle	1	Corporate Sevices	0											460,000	R 0
Bakkie	1	Building	0											0	R 100,000
LDV	1	Roads	0											0	R 225,000
LDV	1	Water	0											0	R 225,000
Bakkie	1	Finance	0											0	R 100,000
															R 1,350,000
TOTAL AMOUNT FROM FUNDS BORROWED FOR VEHICLES			R 2,000,000	R 0	R 0	R 2,000,000	R 0	R 0	R 0	R 0	R 0	R 0	R 0	R 2,000,000	R 2,000,000

MUNICIPAL MANAGER / DATE

MAYOR / DATE

B. M. VILAKAZI